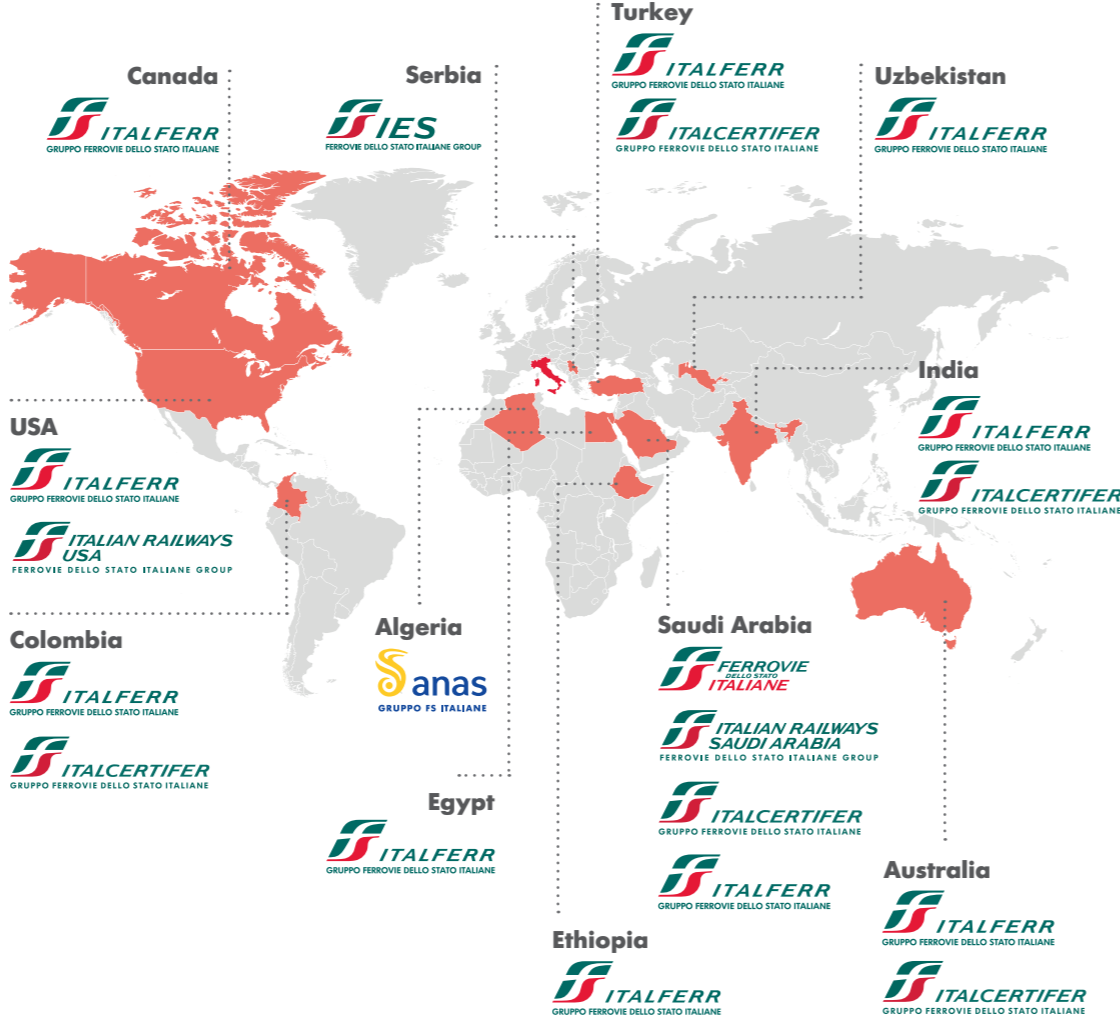
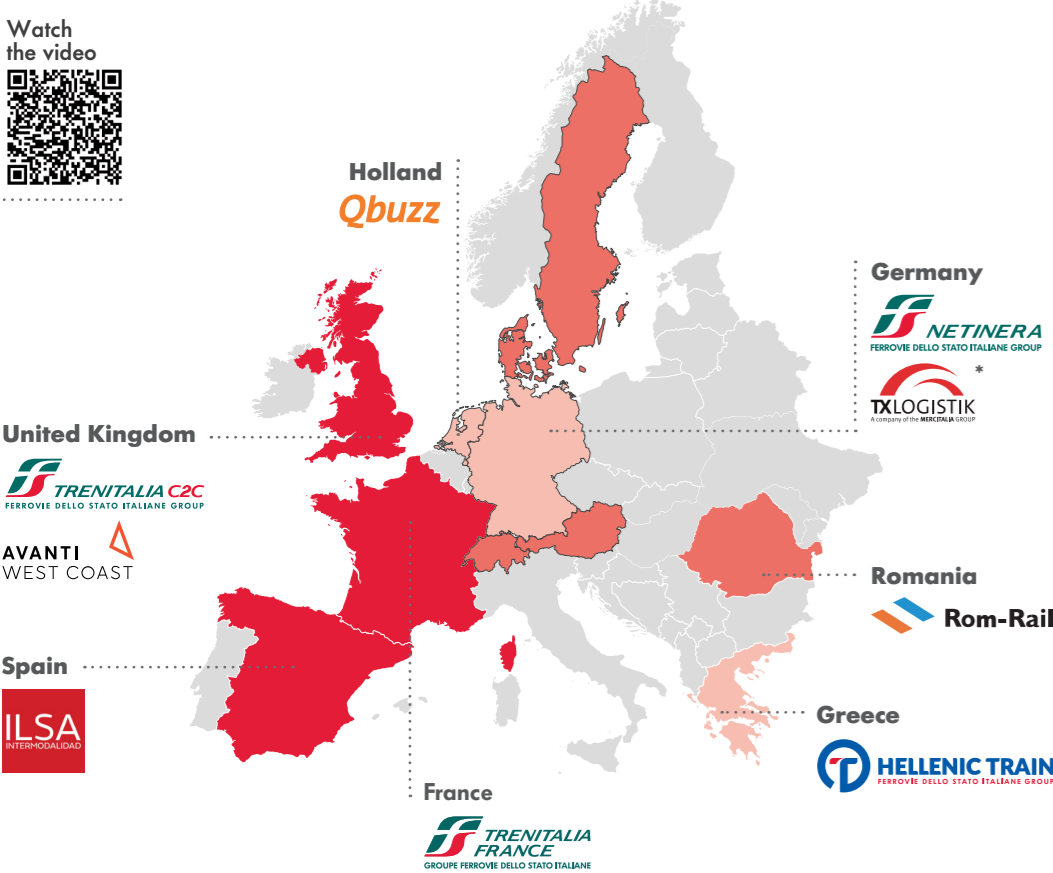
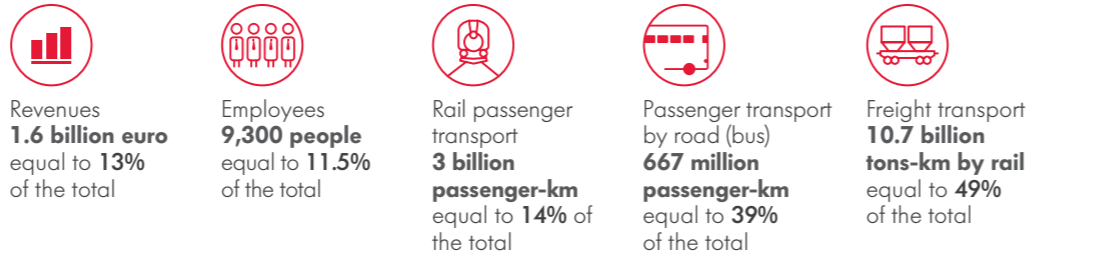


# The FS Group in Europe and around the World

The FS Group regards Europe as its home market, one in which it is operationally active through subsidiaries. Beyond Europe, the Group has long been present in the fields of engineering and certification. It exports its extensive technological, operational and engineering know-how abroad, developing mobility projects, with a particular focus on railways.



## The numbers

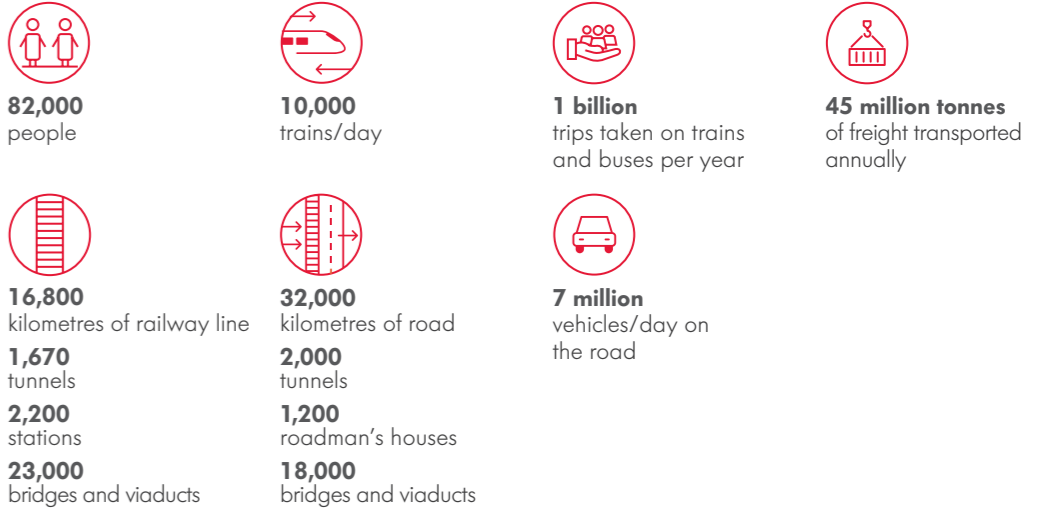


## The FS Group

The FS Group is one of the largest industrial companies in Italy and at the heart of the country's sustainable mobility system. With more than 82,000 employees, 10,000-plus trains per day, 1 billion train and bus passengers per year and 45 million tonnes of freight annually, the FS Group is a leader in passenger and freight transport by rail. The railway infrastructure extends approximately 16,800 kilometres, of which over 1,000 kilometres are dedicated to High Speed services. The Group also operates a road network of around 32,000 kilometres.



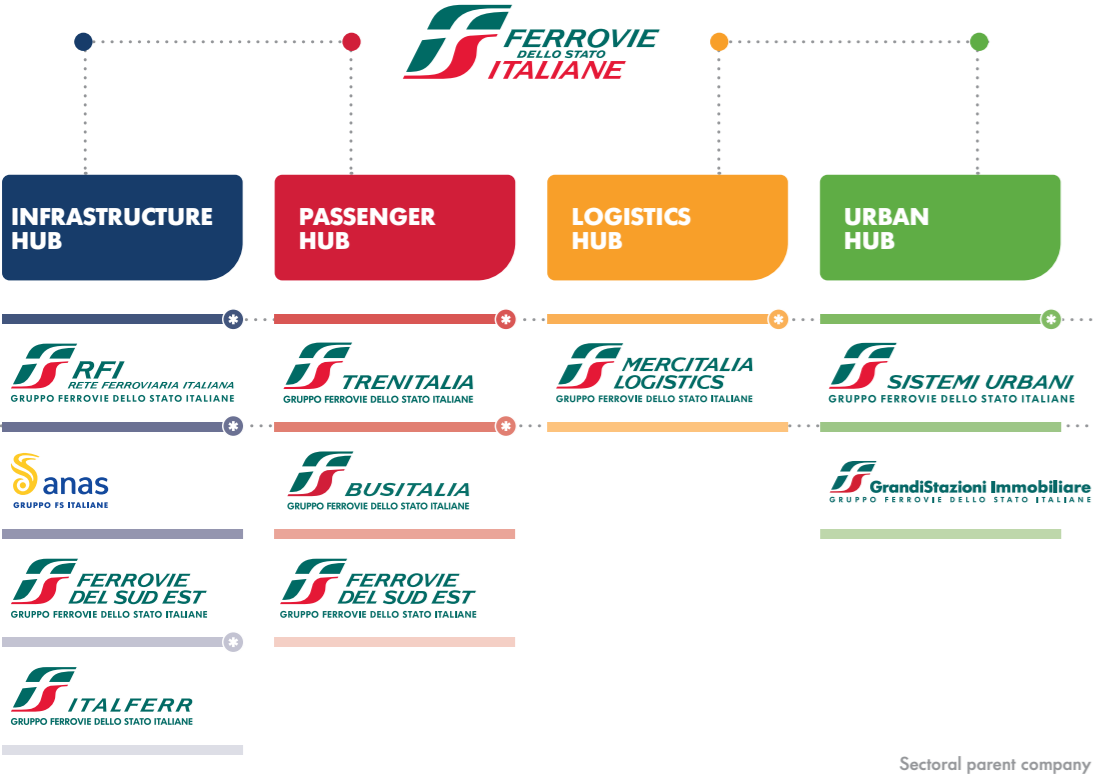
## The numbers



# The four business Hubs

The FS Group’s new governance is split into four business hubs – Infrastructure, Passenger, Logistics, Urban – each consisting of different Group companies. As subsidiaries of the FS holding company, they are homogeneous in terms of mission and objectives, playing a crucial role in developing increasingly integrated and sustainable infrastructure

along with a mobility system for the benefit of Italy. Each Hub is coordinated by a sectoral parent company with the function of policy, coordination plus strategic and financial control. The International Department interacts with the four operational Hubs and is responsible for coordinating all foreign activities of the Group.



\* Presence of subsidiaries

## Infrastructure Hub

The implementation and maintenance of accessible, integrated, resilient and interconnected rail and road works along with the provision of engineering services. These are the main objectives of the Infrastructure Hub comprised of Rete Ferroviaria Italiana (RFI), the company that manages the national infrastructure in the role of parent company for the sector, Anas, which manages the national road network, Ferrovie del Sud Est, handling part of the network in Puglia, and Italferr, the Group’s engineering company.

- Physical, integrated and resilient infrastructure
- Engineering services



## Passenger Hub

Developing integrated sustainable mobility solutions with customised offers tailored to the needs of individual passengers. This is the overall objective of the Passenger Hub comprised of Trenitalia as parent company of the sector and the FS Group’s rail passenger transport company, Busitalia, the company offering bus connections, along with Ferrovie del Sud Est, for the rail and road offering in Puglia.

- Multimodal services to promote collective transport
  - Business to market
  - Regulated business
- High Speed  
FrecciaLink  
Tourism
- Intercity  
Regional  
Urban and Suburban Local Public Transport



## Logistics Hub

Doubling the share of rail freight traffic and building new intermodal rail freight terminals are the main objectives of the Logistics Hub. The parent company of the sector is Mercitalia Logistics. Seven national and international operating companies form part of the hub, including Mercitalia Rail – the largest rail freight company in Italy and one of the largest in Europe – along with Mercitalia Intermodal as the largest combined road/rail transport operator in Italy and the third largest in Europe.

- Business to market
- Become a system operator
- Greater commercial synergy
- A one-stop-shop approach
- A single company for traction and/or single presidiums per corridor



## Urban Hub

Enhancement of assets no longer functional to rail services with a view to sustainable regeneration of the city, intermodal solutions and integrated management of car parks – set to offer a total of 20,00 parking spaces, many with electric recharging – and the launch of new partnerships. These are the main objectives of the Urban Hub, consisting of the parent company FS Sistemi Urbani and of Grandi Stazioni Immobiliare.



## Enabling factors: digitisation, connectivity and people

The full expression of all the potential the four Hubs hold will be realised through the specific enabling factors of digital innovation, connectivity for people and freight, along with people as bearers of ever-increasing talent, excellence and skills. Seizing the opportunities offered by innovation, the FS Group will avail of digital platforms to foster smart mobility, to serve integrated logistics and to build resilient infrastructure. In addition, it plans to extend fibre optics along the 17,000 kilometres or so of railway lines to bolster connectivity for all 2,200 stations. These objectives can be achieved with the professionalism and commitment of the 82,000-plus people working in the Group, promoting initiatives to support inclusion, continuous training and the development of talents.

## Energy and ecological transition

The FS Group pays particular attention to issues of ecological transition. As the leading energy consumer in Italy (with a slice of around 2% of national demand), some 1.6 billion euro will be invested in installing plants with a production capacity of 2 GW, thanks to which total annual energy of 40% of overall consumption can be produced, corresponding to around 2.6 TWh. CO<sub>2</sub> emissions will also be reduced in reaching the goal of becoming carbon neutral by 2040.

- 2 GW  
Expected capacity of the new installations from renewable sources
- ≈ 2.6 Twh  
Total producible energy annually
- ≈ 1.6 Mld €  
Investments
- ≈ 40% of group consumption covered by self-generation