#### FS ITALIANE GROUP 2020 SUSTAINABILITY REPORT PERFORMANCE INDICATORS

#### **KPI - PRODUCT LIABILITY**

GRI 102 - Stakeholder engagement - Service quality - (customer care)

Infrastructure - Railway network Unit of measure 2020 target 2020 actual Do not exceed the NRV assigned to Italy in respect to the "company as achieved Safety (railway operation safety level) a whole" railway risk category Focus on the environment and social issues (Governance - Creation of the RFI Sustainability Implementation achieved Committee) Focus on the environment and social issues (The environment - field testing of ballast made out of the Implementation achieved by-products of high-quality steel processing) Focus on the environment and social issues (Social issues - spaces made available at stations for social 3,500.0 achieved square metres Modal integration (perception of ease and convenience of arrival at the station - percentage of satisfied % 90.0 97.6 Travel comfort in station areas (overall perception of the station - percentage of satisfied people) % 90.0 96.8 Travel comfort in station areas (overall perception of lighting - percentage of satisfied people) % 90.0 97.9 Cleanliness (overall perception of cleanliness in station areas - percentage of satisfied people) 90.0 97.6 % % Additional ground services (overall perception of commercial services - percentage of satisfied people) 90.0 99.3 not exceed the average value of the Station security (level of security of people and things at stations) (1) number of thefts achieved three years considered Station security (overall perception of security at the station - percentage of satisfied people) % 85.0 93.8 Information on train operation provided at stations (overall perception of information - percentage of % 90.0 98.5 satisfied people) Information on train operation provided at stations (perception of information under critical operating % 85.0 95.8 conditions - percentage of satisfied people) Assistance at stations for passengers with reduced mobility (level of satisfaction with the assistance % 90.0 99.0 service provided by the Sale Blu network - percentage of satisfied people) Assistance at stations for passengers with reduced mobility (expand the network of Sale Blu assistance 120 no. of stations achieved services) Assistance at stations for passengers with reduced mobility (roll-out of the national Sala Blu for the implemented achieved continuous improvement of telephone contact with passengers requesting assistance services) Accessibility of spaces in stations (work to improve accessibility - platforms that are 55-cm high, lifts) number at least 100 achieved

GRI 102-43

102-44

Data monitored by the railway police

Infrastructure - roadway and motorway network	Unit of measure	Standard	2020 actual
Customer information (handling requests for information, complaints and suggestions: initial reply to customers to notify them that the request is being handled)	business days	≤ 2	93% of requests handled within the standard time limit
Customer information (time for a definitive answer)	business days	$\leq$ 30 in 80% of cases	85% of definitive responses within the standard time limit
Compliance (average time for authorisation of an advertising system (art. 53.5 of the Traffic Code regulations) net of delays due to the customer)	calendar days	< 60	121.08 days (<60 days for 48% of provisions issued)
Compliance (average time for authorisation for exceptional transport net of delays due to the customer)	calendar days (as per Pres. decree no. 495/92)	< 15	12.1 days
Compliance (average time for authorisation for exceptional transport net of delays due to the customer)	calendar days	< 10	7.5 days
Environment (production of energy from renewable sources - photovoltaic)	MWh	≥ 208.3	265.0
Travel safety (prior notice, in normal conditions, of ordinances relating to work sites of more than 48 hours)	hours	24.0	90.3
Travel safety (when an event affecting roads occurs, the time between the verification of the alert in the control room and its publication on user information systems (VAI, PMV, Anas website)	minutes	maximum 30	5.0

					GRI
Trains - Punctuality (1)	Unit of measure	2020 actual	2019 actual	2020-2019 delta (p.p.)	102-43 102-44
Market services - Frecce (% of trains arriving within 10 minutes of the scheduled time)	%	79.1	78.5	0.6	
Universal services - IC day and night trains (% of trains arriving within 15 minutes of the scheduled time)	0/0	87.3	81.5	5.8	
Regional services (% of trains arriving within 5 minutes of the scheduled time)	%	92.8	91.0	1.8	

Trains are considered late if they arrive after the limit indicated below (considering all trains with no exceptions)

					GRI
Trains - Regularity	Unit of measure	2020 actual	2019 actual	2020-2019 delta (p.p.)	102-43 102-44
Medium and long haul transport (1)	%	93.5	98.5	-5.0	
Regional (2)	%	98.8	98.8	0.0	

Regular trains, net of trains that were limited, cancelled or arrived over 120 minutes late. Regularity worsened by 5 percentage points as a result of cancellations caused by the COVID-19 emergency.

<sup>&</sup>lt;sup>2</sup> Percentage of trains arriving at their destination out of all scheduled train service (excluding trains cancelled due to strikes))

Road passenger transport - urban transport (Veneto)	Unit of measure	2020 target	2020 actual	2019 actual
Punctuality - Padua urban transport - bus (% on-time journeys)	%	97.8	99.3	96.5
Punctuality - Padua urban transport - bus (% with delays of > 5' to <= 15')	%	1.8	0.5	2.9
Punctuality - Padua urban transport - bus (% with delays > 15')	%	0.4	0.2	0.7
Punctuality - Padua urban transport - tram (% on-time journeys)	%	88.0	91.5	80.5
Punctuality - Padua urban transport - tram (% with delays of > 4' to <= 8')	%	9.5	7.1	15.5
Punctuality - Padua urban transport - tram (% with delays > 8')	%	2.5	1.4	4.1
Punctuality - Rovigo urban transport - bus (% on-time journeys)	%	99.8	99.6	99.4
Punctuality - Rovigo urban transport - bus (% with delays of > 5' to <= 10')	%	0.1	0.3	0.3
Punctuality - Rovigo urban transport - bus (% journeys with delays of > 10')	%	0.1	0.2	0.3
Extension of the sales network - Padua urban transport - (no. of sales)	no.	536.0	491.0	536.0
Extension of the sales network - Padua urban transport - (no. of sales/network km)	no. of points of sale/network km	2.3	2.1	2.3
Extension of the sales network - Padua urban transport - (no. of sales/1,000 residents)	no. of points of sale/1,000 residents	1.5	1.4	1.5
Extension of the sales network - Padua urban transport - (% buses with on-board ticket sales with surcharge - excluding trams)	0/0	100.0	22.0	100.0
Extension of the sales network - Rovigo urban transport - (no. of points of sale)	no.	84.0	83.0	84.0
Extension of the sales network - Rovigo urban transport - (no. of points of sale/network km)	no. of points of sale/network km	0.9	0.9	0.9
Extension of the sales network - Rovigo urban transport - (no. of points of sale/1,000 residents)	no. of points of sale/1,000 residents	1.6	1.6	1.6
Extension of the sales network - Rovigo urban transport - (% buses with on-board ticket sales with surcharge)	%	100.0	20.0	100.0
Accident rate - Padua urban transport (bus)	accidents suffered (1)/million km	20.0	18.3	29.9
Accident rate - Padua urban transport (tram)	accidents suffered (1)/million km	12.0	6.8	12.3
Accident rate - Rovigo urban transport (bus)	accidents suffered (1)/million km	12.5	13.2	16.2
Focus on the environment - Padua urban transport (Euro 2 and higher vehicles)	%	100.0	100.0	100.0
Focus on the environment - Padua urban transport (Euro 6 and electric vehicles)	%	27.0	29.0	25.0
Focus on the environment - Rovigo urban transport (Euro 2 and higher vehicles)	%	100.0	100.0	100.0
Focus on the environment - Rovigo urban transport (Euro 6 vehicles)	%	44.0	48.0	44.0

Focus on the environment - Rovigo urban transport (Euro 6 vehicles)

Accidents suffered reflect the number of accidents that occur during service operation, for which drivers or a combination of actors are presumed to be at fault

Road passenger transport - suburban transport (Veneto)	Unit of measure	2020 target	2020 actual	2019 actual
Punctuality - Padua suburban transport - (% on-time journeys)	%	98.0	99.2	98.1
Punctuality - Padua suburban transport - (% trains with delays of >15' to <=30')	%	1.7	0.6	1.7
Punctuality - Padua suburban transport - (% with delays > 30')	%	0.3	0.2	0.3
Punctuality - Rovigo suburban transport - (% on-time journeys)	%	98.1	99.0	98.1
Punctuality - Rovigo suburban transport - (% trains with delays of > 5' to <=15')	%	1.5	0.7	1.4
Punctuality - Rovigo suburban transport - (% with delays > 15')	%	0.4	0.3	0.5
Extension of the sales network - Padua suburban transport - (no. of points of sale)	no.	600.0	603.0	599.0
Extension of the sales network - Padua suburban transport - (no. of points of sale/network km)	no. of points of sale/network km	0.6	0.6	0.6
Extension of the sales network - Padua suburban transport - (no. of points of sale/municipalities served)	no. of points of sale/municipalities served	4.1	4.2	4.1
Extension of the sales network - Padua suburban transport - (no. of points of sale/millions of residents)	no. of points of sale/million residents	320.0	321.0	320.0
Extension of the sales network - Padua suburban transport - (% buses with on-board ticket sales with surcharge)	0/0	100.0	20.0	100.0
Extension of the sales network - Rovigo suburban transport - (no. of points of sale)	no.	136.0	118.0	136.0
Extension of the sales network - Rovigo suburban transport - (no. of points of sale/network km)	no. of sales/network km	0.2	0.2	0.2
Extension of the sales network - Rovigo suburban transport - (no. of points of sale/municipalities served)	no. of sales/municipalities served	2.3	2.0	2.3
Extension of the sales network - Rovigo suburban transport - (no. of points of sale/millions of residents)	no. of sales/millions of residents	187.0	163.0	187.0
Extension of the sales network - Rovigo suburban transport - (% buses with on-board ticket sales with surcharge)	%	100.0	20.0	100.0
Accident rate - Padua suburban transport	accidents suffered (1)/million km	4.4	5.8	9.1
Accident rate - Rovigo suburban transport	accidents suffered (1)/million km	4.0	0.8	4.3
Focus on the environment - Padua suburban transport (Euro 2 and higher vehicles)	%	100.0	100.0	100.0
Focus on the environment - Padua suburban transport (Euro 6 vehicles)	%	19.0	19.0	17.0
Focus on the environment - Rovigo suburban transport (Euro 2 and higher vehicles)	%	100.0	100.0	100.0
Focus on the environment - Rovigo suburban transport (Euro 6 vehicles)	%	21.0	24.0	21.0

Accidents suffered reflect the number of accidents that occur during service operation, for which drivers or a combination of actors are presumed to be at fault

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Road passenger transport - (Umbria)	Unit of measure*	2020 target*	2020 actual**	2019 actual	102-43 102-44
Punctuality and regularity - urban transport - (on-time journeys)	%			95.55	
Punctuality and regularity - urban transport - (journeys with delays of > 5' to <= 10')	%			4.31	
- for internal reasons	%			0.01	
Punctuality and regularity - urban transport - (journeys with delays of > 10')	%			0.14	
- for internal reasons	%			0.01	
Punctuality and regularity - suburban transport - (on-time journeys)	%			96.53	
Punctuality and regularity - suburban transport - (journeys with delays of >5' to <= 10')	%			3.28	
- for internal reasons	%			0.01	
Punctuality and regularity - suburban transport - (journeys with delays of > 10')	%			0.19	
- for internal reasons	%			0.01	
Extension of the sales network - (points of sale)	no.			997	
Extension of the sales network - (points of sale/network km)	i			0.44	
Extension of the sales network - (points of sale/municipalities served)	i			9.87	
Extension of the sales network - (buses with on-board ticket sales with surcharge)	%			100.0	
Accident rate - (accidents suffered(1))				1 for every 76,140 km travelled	
Focus on the environment - urban transport (vehicles with Euro2 or higher engines)	%			100.0	
Focus on the environment - suburban transport (vehicles with Euro2 or higher engines)	%			99.0	

Accidents suffered reflect the number of accidents that occur during service operation, for which drivers or a combination of actors are presumed to be at fault

<sup>\*</sup> Due to the COVID-19 emergency and the uncertainties surrounding it, targets could not be set for 2020 as they depend heavily on any modifications to services provided

<sup>\*\*</sup> As services were extensively downsized due to the COVID-19 pandemic and the relevant regional orders, the sampling as per company procedures was not carried out as it would be statistically insignificant

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Road passenger transport - (Campania)	Unit of measure	2020 target*	2020 actual**	2019 actual	102- 102-
Punctuality and regularity - urban transport - (overall regularity - travelled/scheduled km)	0/0	n.a.	n.a.	96.38	
Punctuality and regularity - urban transport - (overall regularity - travelled/scheduled journeys)	0%	n.a.	n.a.	96.66	
Punctuality and regularity - suburban transport - (overall regularity - travelled/scheduled km)	%	n.a.	n.a.	97.31	
Punctuality and regularity - suburban transport - (overall regularity - travelled/scheduled journeys)	%	n.a.	n.a.	97.62	
Comfort (vehicles with enhanced accessibility - lower floors)	% of total vehicles	72.55	n.a.	72.55	
PRM services (vehicles with enhanced accessibility for passengers with reduced mobility)	% of total vehicles	55.29	n.a.	55.29	
Passenger information (signs at stops displaying transit times)	% stops/total	n.a.	n.a.	63.38	
Focus on the environment (vehicles with Euro 4 and higher engines)	% of total vehicles	56.02	n.a.	56.02	
Extension of the sales network (points of sale/network km)	no. of points of sale/network km	n.a.	n.a.	0.38	
Accident rate - urban transport	no. of accidents* / km travelled	n.a.	n.a.	1 for every 42,515 km	
Accident rate - urban transport	no. of accidents*/journeys travelled	n.a.	n.a.	1 for every 5,120 journeys	
Accident rate - urban/suburban transport	no. of accidents* / km travelled	n.a.	n.a.	1 for every 84,565 km	
Accident rate - urban/suburban transport	no. of accidents*/journeys travelled	n.a.	n.a.	1 for every 3,600 journeys	

<sup>\*</sup> Due to the COVID-19 emergency that broke out in early 2020 and lasted throughout the year and the uncertainties surrounding it, certain targets could not be set for 2020 as they are linked to services that were constantly modified over the weeks of phases 1, 2 and 3 of the epidemiological emergency in a transport sector that underwent constant changes in accordance with the directives issued from time to time by the government and local authorities

### Road passenger transport - urban transport (Tuscany - Florence)

GRI 102-43 102-44

102-44

The Service Charter indicators refer to ATAF&LINEA S.c.a.r.l., the consortium company that manages LPT in the Florence metropolitan area and comprises Ataf Gestioni S.r.l. and LI-NEA S.p.A. (Ataf Gestioni S.r.l. holds 77.88% and LI-NEA S.p.A. holds the remaining 22.12% of the consortium company). These indicators provide crucial information to monitor the quality delivered and perceived by customers.

Four macro-areas were identified: 1. Safety (measured using four indicators), 2. Service regularity and punctuality (five indicators), 3. Commercial and front office service levels (three indicators), 4. Focus on the environment (two indicators). On 13 January 2021, the indicators were being processed as the 2021 Service Charter must be published by 31 March 2021, in accordance with specific regional regulations.

The 2020 Service Charter is available on on www.ataf.net (http://www.ataf.net/System/files/carta%20dei%20servizi2010/CDS%20Firenze%202020.pdf).

#### Road passenger transport - suburban transport (Tuscany)

GRI 102-43 102-44

The Service Charter indicators refer to ATAF&LINEA S.c.a.r.l., the consortium company that manages LPT in the Florence metropolitan area and comprises Ataf Gestioni S.r.l. and LI-NEA S.p.A. (Ataf Gestioni S.r.l. holds 77.88% and LI-NEA S.p.A. holds the remaining 22.12% of the consortium company). These indicators provide crucial information to monitor the quality delivered and perceived by customers.

Four macro-areas were identified: 1. Safety (measured using four indicators), 2. Service regularity and punctuality (five indicators), 3. Commercial and front office service levels (three indicators), 4. Focus on the environment (two indicators). On 13 January 2021, the indicators were being processed as the 2021 Service Charter must be published by 31 March 2021, in accordance with specific regional regulations.

The 2020 Service Charter is available on on www.ataf.net (http://www.ataf.net/System/files/carta%20dei%20servizi2010/CDS%20Firenze%202020.pdf).

Infrastructures – station	Unit of measure	2020 actual	2019 actual	2018 actual	102-43 102-44
Modal integration (perception of ease and convenience of arrival at the station)	% of satisfied people	97.6	97.2	96.5	
Comfort of stations (overall perception of station quality)	% of satisfied people	96.8	97.1	96.6	
Comfort of stations (overall perception of lighting)	% of satisfied people	97.9	97.4	94.3	
Cleanliness (perception of cleanliness of station areas)	% of satisfied people	97.6	96.6	95.8	<del>_</del>
Additional ground services (overall perception of commercial services)	% of satisfied people	99.3	99.0	98.9	<del>_</del>
Security (perception of overall security at the station)	% of satisfied people	93.8	94.0	92.7	<del>_</del>
Public information (overall perception of information)	% of satisfied people	98.5	97.9	97.7	_
Public information (perception of information under critical operating conditions)	% of satisfied people	95.8	94.8	94.0	_
Services for passengers with disabilities and reduced mobility (level of overall satisfaction with the assistance service provided by the "Sale Blu" network)	% of satisfied people	99.0	99.9	99.5	_

# GRI

Railway passenger transport - medium and long haul (Trenitalia)	Unit of measure	2020	2019	2018	102-43 102-44
Comfort	% satisfied customers	95.4	93.4	93.2	
Cleanliness	% satisfied customers	93.0	90.8	90.5	
Punctuality	% satisfied customers	87.3	80.6	78.6	_
On board information	% satisfied customers	94.3	92.0	92.1	_
Personnel	% satisfied customers	98.1	97.6	97.2	
Overall journey	% satisfied customers	95.3	93.0	92.5	_

## GRI

Railway passenger transport - regional* (Trenitalia)	Unit of measure	2020	2019	2018	102-43 102-44
Comfort	% satisfied customers	89.5	86.4	85.2	
Cleanliness	% satisfied customers	79.2	75.8	73.5	_
Punctuality	% satisfied customers	79.9	76.7	75.2	_
On board information	% satisfied customers	87.5	85.1	83.4	_
Personnel	% satisfied customers	97.1	96.3	95.6	_
Overall journey	% satisfied customers	89.0	86.5	84.5	_

<sup>\*</sup> Now operated by TrenitaliaTPER, regional transport in Emilia Romagna left the Regional Passenger Division scope in 2020

			GRI
Railway passenger transport – regional (Ferrovie del Sud Est)*	Unit of measure	2020	102-43 102-44
Travel safety	% satisfied customers	90.3	102 11
Courtesy and politeness of personnel	% satisfied customers	87.8	
Professionalism and expertise of personnel	% satisfied customers	87.4	
Overcrowding/seat availability	% satisfied customers	83.1	
Availability of tickets and extension of the sales network	% satisfied customers	77.4	
Network range/geographical reach of the service	% satisfied customers	77.2	
Safety on board from theft, harassment, assault, etc.	% satisfied customers	72.4	
Service regularity	% satisfied customers	70.9	
Comfort of vehicle	% satisfied customers	69.7	
Quality, clarity and integrity of information on services	% satisfied customers	69.4	
Air conditioning on vehicles	% satisfied customers	67.1	
Frequency of buses	% satisfied customers	65.9	
Focus on the environment and pollution	% satisfied customers	59.9	
Punctuality	% satisfied customers	58.6	
Cleanliness and hygiene of vehicles	% satisfied customers	57.7	
Journey time/duration	% satisfied customers	48.6	

<sup>\*</sup> First year of reporting

					GRI
Railway passenger transport - TrainOse (Greece) (1) (2)	Unit of measure	2020	2019	2018	102-43 102-44
Reliability of the service (cancellations)	% satisfied customers	78.9	70.6	60.7	
Passenger information (perception of information in normal travel conditions)	% satisfied customers	77.8	76.1	71.0	
Interaction with customers	% satisfied customers	72.1	71.5	67.2	
Cleanliness of vehicles	% satisfied customers	77.3	58.7	47.1	_
Safety on board	% satisfied customers	83.3	62.9	54.2	_
Overall score	% satisfied customers	84.0	67.5	63.3	

<sup>&</sup>lt;sup>1</sup> The data illustrate the comparison between Q4 2018 and Q4 2019.

<sup>2</sup> The company joined the Group at the end of 2017, therefore no data were collected for 2017.

					GRI
Road passenger transport - urban transport (Veneto)	Unit of measure	2020*	2019	2018	102-43 102-44
Level of commercial service	% satisfied customers		92.1	93.2	
Passenger information	% satisfied customers		88.1	89.6	<del></del>
Professionalism and courtesy of personnel	% satisfied customers		87.4	86.8	
Safety	% satisfied customers		85.8	85.1	
Travel comfort and comfort in stations	% satisfied customers		81.9	82.0	<del></del>
Regularity	% satisfied customers		80.8	80.9	
Modal integration	% satisfied customers		78.9	79.5	<u>.</u>
Focus on the environment	% satisfied customers		82.3	81.6	<u></u>
Cleanliness of vehicles and infrastructure	% satisfied customers		77.8	79.1	
Overall score	% satisfied customers		88.9	88.0	

<sup>\*</sup> The results of the 2020 survey are not shown here because the significant differences with respect to 2019 make the data difficult to interpret. These differences included: a new methodology, different sample size, survey period, sample composition and timing of the scores.

				GRI
Road passenger transport - suburban transport (Veneto)	Unit of measure 2020*	2019	2018	102-43 102-44
Level of commercial service	% satisfied customers	89.4	89.1	
Passenger information	% satisfied customers	82.8	81.5	
Professionalism and courtesy of personnel	% satisfied customers	90.3	90.0	
Safety	% satisfied customers	90.9	89.9	
Travel comfort and comfort in stations	% satisfied customers	81.9	80.2	
Regularity	% satisfied customers	77.2	76.1	
Modal integration	% satisfied customers	78.1	74.1	<del>_</del>
Focus on the environment	% satisfied customers	86.2	88.4	
Cleanliness of vehicles and infrastructure	% satisfied customers	75.9	72.1	_
Overall score	% satisfied customers	83.9	83.0	

<sup>\*</sup> The results of the 2020 survey are not shown here because the significant differences with respect to 2019 make the data difficult to interpret. These differences included: a new methodology, different sample size, survey period, sample composition and timing of the scores.

					GRI
Road passenger transport - urban transport (Umbria)	Unit of measure	2020*	2019	2018	102-43 102-44
Level of commercial service	% satisfied customers		94.8	96.1	
Passenger information	% satisfied customers		94.3	94.2	
Professionalism and courtesy of personnel	% satisfied customers		94.5	95.7	
Safety	% satisfied customers		94.6	95.8	
Travel comfort and comfort in stations	% satisfied customers		89.3	89.0	
Regularity	% satisfied customers		87.4	87.1	
Modal integration	% satisfied customers		89.7	89.4	_
Focus on the environment	% satisfied customers		91.3	94.1	_
Cleanliness of vehicles and infrastructure	% satisfied customers		89.7	90.4	<u> </u>
Overall score	% satisfied customers		93.9	94.6	_

<sup>\*</sup> The results of the 2020 survey are not shown here because the significant differences with respect to 2019 make the data difficult to interpret. These differences included: a new methodology, different sample size, survey period, sample composition and timing of the scores.

Road passenger transport - suburban transport (Umbria)	Unit of measure	2020*	2019	2018	102-43 102-44
Level of commercial service	% satisfied customers		85.7	88.2	
Passenger information	% satisfied customers		80.1	77.2	<del></del>
Professionalism and courtesy of personnel	% satisfied customers		86.3	87.4	
Safety	% satisfied customers		87.7	88.8	
Travel comfort and comfort in stations	% satisfied customers		79.0	79.0	_
Regularity	% satisfied customers		74.0	75.9	
Modal integration	% satisfied customers		77.9	78.2	
Focus on the environment	% satisfied customers		78.1	80.3	
Cleanliness of vehicles and infrastructure	% satisfied customers		70.6	68.6	<u></u>
Overall score	% satisfied customers		86.0	86.6	<u> </u>

<sup>\*</sup> The results of the 2020 survey are not shown here because the significant differences with respect to 2019 make the data difficult to interpret. These differences included: a new methodology, different sample size, survey period, sample composition and timing of the scores.

Road passenger transport - urban transport (Tuscany - Florence)	Unit of measure	2020*	2019	2018	102-43 102-44
Level of commercial service	% satisfied customers		90.9	92.0	
Passenger information	% satisfied customers		87.6	84.2	
Professionalism and courtesy of personnel	% satisfied customers		86.3	81.5	
Safety	% satisfied customers		81.9	80.8	
Travel comfort and comfort in stations	% satisfied customers		74.7	71.0	
Regularity	% satisfied customers		72.1	69.4	
Modal integration	% satisfied customers		83.5	77.9	
Focus on the environment	% satisfied customers		82.9	79.0	
Cleanliness of vehicles and infrastructure	% satisfied customers		77.6	72.7	
Overall score	% satisfied customers		86.9	84.0	

<sup>\*</sup> The results of the 2020 survey are not shown here because the significant differences with respect to 2019 make the data difficult to interpret. These differences included: a new methodology, different sample size, survey period, sample composition and timing of the scores.

					GRI
Road passenger transport - suburban transport (Tuscany)	Unit of measure	2020*	2019	2018	102-43 102-44
Level of commercial service	% satisfied customers		77.2	79.4	
Passenger information	% satisfied customers		70.2	66.0	<del>_</del>
Professionalism and courtesy of personnel	% satisfied customers		85.3	85.1	
Safety	% satisfied customers		84.9	86.0	
Travel comfort and comfort in stations	% satisfied customers		73.0	69.6	
Regularity	% satisfied customers		64.6	64.7	<u> </u>
Modal integration	% satisfied customers		71.0	71.2	_
Focus on the environment	% satisfied customers		73.6	75.2	_
Cleanliness of vehicles and infrastructure	% satisfied customers		60.5	58.2	
Overall score	% satisfied customers		79.9	81.1	<del></del>

<sup>\*</sup> The results of the 2020 survey are not shown here because the significant differences with respect to 2019 make the data difficult to interpret. These differences included: a new methodology, different sample size, survey period, sample composition and timing of the scores.

GRI
102-43

Road passenger transport - urban and suburban transport (Campania)	Unit of measure	2020*	2019	2018	
Level of commercial service	% satisfied customers		91.9	92.9	
Passenger information	% satisfied customers		85.6	84.7	
Professionalism and courtesy of personnel	% satisfied customers		87.8	87.6	
Safety	% satisfied customers		83.6	84.4	
Travel comfort and comfort in stations	% satisfied customers		65.9	60.9	
Regularity	% satisfied customers		72.5	73.8	
Modal integration	% satisfied customers		77.3	78.4	
Focus on the environment	% satisfied customers		72.6	74.5	
Cleanliness of vehicles and infrastructure	% satisfied customers		67.1	68.8	
Overall score	% satisfied customers		84.6	86.5	

<sup>\*</sup> The results of the 2020 survey are not shown here because the significant differences with respect to 2019 make the data difficult to interpret. These differences included: a new methodology, different sample size, survey period, sample composition and timing of the scores.

Railway freight transport (Mercitalia Rail) (1)	Unit of measure	2020	2019	2018	102-43 102-44
Sales offices	customers' score on a scale of 1 to 10	7.4	7.8	6.7	
Administration	customers' score on a scale of 1 to 10	7.0	7.1	6.6	
Stations	customers' score on a scale of 1 to 10	6.8	6.9	6.3	
Service information	customers' score on a scale of 1 to 10	6.8	6.9	5.6	
Online Tracking & Tracing service	customers' score on a scale of 1 to 10	6.7	6.9	5.6	
E-mail Tracking & Tracing service	customers' score on a scale of 1 to 10	6.8	7.0	5.2	
App-based Tracking & Tracing service	customers' score on a scale of 1 to 10	6.3	6.4	5.2	
Operating offices	customers' score on a scale of 1 to 10	6.8	6.8	5.2	_
Wagons	customers' score on a scale of 1 to 10	6.1	6.4	5.9	_
Reliability	customers' score on a scale of 1 to 10	6.7	7.0	5.7	
Punctuality	customers' score on a scale of 1 to 10	6.5	6.9	5.5	
Flexibility	customers' score on a scale of 1 to 10	6.5	6.5	5.1	
Handling of inefficiencies	customers' score on a scale of 1 to 10	6.1	6.1	4.5	
Safety	customers' score on a scale of 1 to 10	7.5	7.7	7.3	
Overall score	customers' score on a scale of 1 to 10	7.0	7.2	5.9	

<sup>&</sup>lt;sup>1</sup> Customer satisfaction surveys have been systematised since 2018.

GRI 102 - Stakeholder engagement - Complaints management			GRI		
Infrastructure - Railway network (Inefficiencies by type)	Unit of measure	2020	2019	2018	102-43 102-44
Comfort at the station	%	17.0	19.2	19.4	
Cleanliness at the station	%	5.8	8.3	6.4	_
Architectural barriers and services for the disabled	%	10.1	9.4	9.5	_
Public information	%	22.8	27.6	31.7	_
Safety at the station	%	15.8	15.1	13.6	
Other	%	28.5	20.5	19.5	
Total inefficiencies	number	4,690	7,279	6,691	
Total complaints	number	4,301	6,741	6,210	_

					GRI
Infrastructure - roadway and motorway network	Unit of measure	2020	2019	2018	102-43 102-44
Total inefficiencies	number	n.a.	426	n.a.	
Total complaints	number	650	688	n.a.	

					GRI
Railway passenger transport - medium and long haul (inefficiencies by type)	Unit of measure	2020	2019	2018	102-43 102-44
Regularity and punctuality	%	27.0	48.1	37.3	
Service level	%	60.0	28.0	42.5	
Train comfort	%	6.0	14.6	10.7	
Frontline personnel	%	2.0	3.2	3.5	
Passenger information	%	2.0	2.4	2.9	
Additional services	%	1.0	1.4	1.1	
Cleanliness of the trains	%	1.0	1.1	1.1	
Security on board trains	%	0.0	0.7	0.6	
Safety on board trains	%	1.0	0.4	0.3	
Services for passengers with reduced mobility	%	0.0	0.1	0.1	
Modal integration	%	0.0	0.0	0.0	_
Total inefficiencies	number	20,497	28,473	37,452	_
Total complaints	number	74,942	45,990	46,196	_

					GRI
Railway passenger transport - regional (inefficiencies by type)	Unit of measure	2020	2019	2018	102-43 102-44
Service level	0/0	40.2	38.5	39.4	
Regularity and punctuality	0/0	21.6	30.2	31.9	
Train comfort	%	8.0	11.7	8.5	
Frontline personnel	0/0	5.7	6.6	6.2	
Passenger information	%	4.7	4.7	4.8	
Cleanliness of the trains	%	1.1	0.8	0.8	
Safety on board trains	%	2.1	0.7	0.8	
Security on board trains	%	0.8	0.4	0.4	
Additional services	%	0.4	0.4	0.4	
Modal integration	%	0.2	0.2	0.2	
Services for passengers with reduced mobility	%	0.1	0.2	0.1	
Focus on the environment	%	0.1	0.1	0.0	<u></u>
Accessibility	%	0.1	0.1	0.0	
Other	%	15.0	5.7	6.3	_
Total complaints	number	19,805	27,898	27,167	
Total inefficiencies	number	21,584	30,212	29,081	

					GRI
Railway passenger transport - TrainOSE (Greece) (inefficiencies by type)	Unit of measure	2020	2019	2018	102-43 102-44
Delays	number	295	713	572	
Refunds	number	366	592	353	
Passenger information	number	340	530	335	
Staff	number	177	404	293	
Cancellations	number	273	326	261	
Total complaints	number	1,810	2,795	1,973	

					GRI
Road passenger transport - Veneto (inefficiencies by type)	Unit of measure	2020	2019	2018	102-43 102-44
Service regularity	0/0	18.6	30.3	31.2	
Punctuality	0/0	10.1	22.4	20.7	
Travel comfort	0/0	5.1	16.4	15.7	
Company/customer relationship	0/0	6.7	14.5	18.0	<del>_</del>
Passenger information	0/0	3.6	2.6	2.7	
Service gaps	0/0	9.4	3.5	5.1	_
Tickets	0/0	19.6	5.0	2.9	
Safety	0/0	12.8	2.8	0.7	_
Access to the service	0/0	0.8	0.2	0.2	
Cleanliness	%	0.7	1.1	1.4	
Vehicles	%	0.3	0.3	0.4	
Other	%	12.4	0.8	1.0	
Total complaints	number	1,703	2,024	1,520	
Total inefficiencies	number	n.a.	2,085	1,673	

				GRI
Unit of measure	2020*	2019	2018	102-43 102-44
%		37.9	25.4	
%		23.7	18.3	
%		8.6	18.5	_
%		15.7	15.5	_
%		3.6	6.7	_
%		10.5	15.6	_
number		425	322	_
number		535	464	_
	% % % % % % number	%	%     37.9       %     23.7       %     8.6       %     15.7       %     3.6       %     10.5       number     425	%     37.9     25.4       %     23.7     18.3       %     8.6     18.5       %     15.7     15.5       %     3.6     6.7       %     10.5     15.6       number     425     322

<sup>\*</sup> data not available

					GRI
Road passenger transport - Tuscany (urban) (inefficiencies by type)	Unit of measure	2020	2019	2018	102-43 102-44
Service regularity	%	28.3	41.3	39.0	
Company/customer relationship	%	37.7	21.8	16.5	
Tickets	0/0	0.0	7.3	16.7	
Passenger information	%	3.6	6.8	4.9	
Travel comfort	%	12.1	4.6	4.1	<u> </u>
Punctuality	%	5.0	7.5	6.1	
Service gaps	%	0.0	5.5	6.1	<u> </u>
Safety	%	0.0	2.3	2.2	
The environment	%	0.0	0.4	0.7	
Cleanliness	%	0.0	0.4	0.1	
Other	%	13.3	2.1	3.7	
Total complaints	number	n.a.	3,845	4,804	
Total inefficiencies	number	1 824	4 142	5.033	

					GRI
Road passenger transport - urban transport (Umbria) (inefficiencies by type)	Unit of measure	2020*	2019	2018	102-43 102-44
Service regularity	%		22.5	34.3	
Punctuality	%		24.2	21.4	_
Travel comfort	%		5.8	5.7	_
Company/customer relationship	%		40.0	27.1	=
Passenger information	0/0		3.3	2.1	_
Other	%		4.2	9.3	_
Total complaints	number		120	140	_
Total inefficiencies	number		126	n.a.	

<sup>\*</sup> data not available

					GRI
Road passenger transport - suburban transport (Umbria) (inefficiencies by type)	Unit of measure	2020*	2019	2018	102-43 102-44
Service regularity	%		31.8	35.3	
Punctuality	%		15.9	15.5	<u> </u>
Travel comfort	%		18.7	23.3	<del></del>
Company/customer relationship	%		21.5	15.5	
Passenger information	%		0.9	1.7	_
Other	%		11.2	8.6	_
Total complaints	number		107	116	_
Total inefficiencies	number		114	n.a.	

<sup>\*</sup> data not available

					GRI
Road passenger transport - Campania (inefficiencies by type)	Unit of measure	2020	2019	2018	102-43 102-44
Punctuality	%	6.6	8.0	8.7	
Service regularity	%	14.0	33.9	25.4	
Tickets	%	8.3	10.8	14.1	
Safety	%	1.7	1.2	1.6	
Vehicles	%	3.7	0.4	0.0	
Travel comfort on board and on the route	%	2.5	3.6	4.9	
Passenger information	%	2.9	1.6	4.9	
Company/customer relationship	%	2.5	6.0	8.7	
Other	%	44.2	25.9	21.2	
Access to the service	%	0.0	0.4	0.0	
Weak service level (not relating to the service, to examine with the contractor)	%	13.6	8.4	10.3	
Total complaints	number	242	251	184	<u> </u>

				GRI
Railway freight transport - Mercitalia Rail	Unit of measure	2020	2019	102-43
	Om of measure		2017	102-44
Total complaints	number	84	90	

### KPI - FINANCIAL

GRI 201 - Economic performance

GRI 201 - Economic penomanec					OILI
Directly generated and distributed economic value	Unit of measure	2020	2019	2018	201-1
Directly generated economic value	• M	10,941	12,524	12,196	
- Revenue from sales and services	€M	10,482	12,011	11,560	
- Other sundry income	€M	459	513	636	
Economic value distributed	<b>€</b> M	9,621	10,190	9,877	
Operating costs for materials and services	€M	4,661	4,801	4,679	
Personnel expense	€ M	4,432	4,945	4,853	
Payments to financial backers	€ M	387	286	221	
Payments to public bodies	€M	141	158	124	
Economic value withheld	<b>€</b> M	1,320	2,334	2,319	
Depreciation, amortisation, accruals and impairment losses	€M	1,911	1,780	1,762	
Other costs and taxes	€M	(29)	(30)	(2)	
Profit/loss for the year	€M	-562	584	559	
	·		·	•	

					GKI
Financial assistance received from the public administration	Unit of measure	2020	2019	2018	201-4
Grants related to income	€ M	1,724.8	1,244.0	1,055.7	
Government Programme Contract	€ M	1,015.6	1,112.3	1,015.6	
COVID-19 grants (1)	€ M	510.8			
Other loans from the Italian government	€M	167.8	113.8	10.4	
EU funds	€M	9.5	0.3	1.3	
From local public bodies (regions, municipalities, etc.)	€ M	15.7	12.0	25.5	
Other grants	€M	5.4	5.6	2.9	
Grants related to assets	€ M	7,345.3	3,627.5	2,285.9	
Italian government grants	€M	6,566.5	3,056.5	2,270.8	
From local public bodies (regions, municipalities, etc.)	€ M	525.7	421.1	7.9	
EU funds	€M	252.0	150.0	7.2	
Other grants	€M	1.1			
Total	€M	9,070.1	4,871.5	3,341.6	

<sup>1</sup> The amounts in this table refer to the portion of non-recurring grants earmarked for the FS Italiane Group for the epidemiological emergency, which are detailed in the 2020 Annual Report - notes to the consolidated financial statements

GRI 203: Indirect economic impacts					GRI
Investments in infrastructure and support services	Unit of measure	2020	2019	2018	203-1
Total investments	€ M	8,952	8,499	7,485	
Infrastructure	€ M	7,158	6,528	6,320	
Transport	€ M	1,747	1,927	1,118	
Real estate and other services (1)	€M	47	44	47	

<sup>&</sup>lt;sup>1</sup>This category includes consolidation adjustments for intragroup projects

GRI 204 - Procurement practices

				2018 204-1
Italy	%	89	85	84
Abroad	%	11	15	16

<sup>1 &</sup>quot;Direct supplier" means a non-Group company that supplies products/provides services for the Group companies' core business, with which direct relationships are carried out. "Local supplier" means a supplier based in Italy.

#### KPI - ETHICS IN BUSINESS AND LEGISLATION COMPLIANCE

GRI 205: Anti-corruption					GKI
Training about anti-corruption policies and procedures (reduced scope)	Unit of measure	2020	2019 (2)	2018	205-2
Number of employees trained about anti-corruption policies and procedures	no.	1,309	10,367	1,473	
- managers	no.	71	58	211	
- junior managers	no.	320	616	572	
- white collars	no.	747	4,507	648	
- blue collars	no	172	5.187	42	

The reduced scope for 2020 includes: FS S.p.A., RFI, Trenitalia, Ferservizi, Italferr, FS Sistemi Urbani, Mercitalia Logistics, Mercitalia Rail, Mercitalia Transport & Services, Cemat, Busitalia Veneto, Busitalia Rail Service, Busitalia Campania, Grandi Stazioni Rail, Grandi Stazioni Immobiliare, Terminali Italia, Italiertifer and Nugo. Refer to the 2018 and 2019 Sustainability Reports for details on the scopes used for 2018 and 2019.

Incidents of corruption and actions taken	Unit of measure	2020	2019	2018	205-3
Total number of incidents confirmed	no.	3	4	0	203-3
Total number of incidents confirmed that resulted in dismissal or sanctions for the employees involved	no.	1	4	0	
Number of incidents confirmed that resulted in termination of non-renewal of contract with supplier/partner involved	no.	2	0	0	
Number of legal actions against group companies and/or their employees for incidents of corruption	no.	0	0	0	

<sup>&</sup>lt;sup>2</sup> Man-days of training increased in 2019 due to the implementation of the criteria established in the guidelines on the anti-corruption policy. Indeed, the core elements of the ABC system include "making management accountable", "a culture of prevention" and "ongoing training and communication".

					GRI
Algeria					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	5,696,097	4,142,786	766,462	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	<u>-</u>	
Profit/loss before tax	€	539,348	-564,009	766,462	
Property, plant and equipment and other cash and cash equivalents	€	-	5,659	-	
Income taxes paid	€	188,528	206,995	183,951	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	188,528	267,170	183,951	
Number of employees	no.	120	127	3	
				·	GRI
Argentina					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	1,222,337	11,514,607	363,989	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	<u> </u>	
Profit/loss before tax	€	571,486	6,794,549	363,989	
Property, plant and equipment and other cash and cash equivalents	€	-	-	-	
Income taxes paid	€	832,841	358,790	65,518	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	231,024	2,327,116	65,518	
Number of employees	no.	2	4	-	
Australia					GRI 207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	207 1
Revenue from customers/third parties	€	-	-	-	
Revenue from intragroup transactions with other tax jurisdictions	€	ē	_	-	
Profit/loss before tax	€	-18,275	-13,129	-14,709	
Property, plant and equipment and other cash and cash equivalents	€	-			
Income taxes paid	€	-	-	-	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	-	-	
Number of employees	no.	-	-	-	
Austria					GRI 207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	£	5,273,516	9,257,829	5,908,495	
Revenue from intragroup transactions with other tax jurisdictions	€	7,365,696	5,579,407	6,735,012	
Profit/loss before tax	€	603,798	786,090	844,941	
Property, plant and equipment and other cash and cash equivalents	€	8,566,061	9,314,671	9,614,758	
Income taxes paid	€	0,300,001	162,783	156,075	
	€	<del>-</del>	· · · · · · · · · · · · · · · · · · ·	130,073	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	9,316	183,809	

no.

Number of employees

Czech Republic					GRI 207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	€	5,354,919	-	-	
Revenue from intragroup transactions with other tax jurisdictions	€	5,534	-		
Profit/loss before tax	€	-207,090	-	-1,045,706	
Property, plant and equipment and other cash and cash equivalents	€	126,897	-	-	
Income taxes paid	€	-	5,482	-	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-610,825	5,482	13,171	
Number of employees	no.	59	43	43	
Denmark					GRI 207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	€.	294,188	289,641	261,571	
Revenue from intragroup transactions with other tax jurisdictions	€.	1,380,417	1,542,652	1,665,637	
Profit/loss before tax	€	141,942	93,507	13,625	
Property, plant and equipment and other cash and cash equivalents	€	43,085	3,281	5,081	
Income taxes paid	€	-	5,024	8,465	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	2,411	5,916	
Number of employees	no.	22	13	15	
					GRI
France					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	48,384,264	49,121,672	42,719,403	
Revenue from intragroup transactions with other tax jurisdictions	€	47,680	4,973,881	2,582,769	
Profit/loss before tax	€	-15,275,515	-9,215,412	-8,315,844	
Property, plant and equipment and other cash and cash equivalents	€	41,793,734	11,663,721	9,647,520	
Income taxes paid	€	=	-	<u> </u>	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	-	-	
Number of employees	no.	116	111	84	
					GRI
Germany					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	782,644,255	841,877,194	820,100,487	
Revenue from intragroup transactions with other tax jurisdictions	€	60,661,727	77,094,961	83,773,663	
Profit/loss before tax	€	-2,614,521	-13,498,830	30,848,124	
Property, plant and equipment and other cash and cash equivalents	€	683,331,496	573,482,615	602,601,418	
Income taxes paid	€	5,091,788	15,624,756	7,385,568	

€

no.

-12,089,207

3,094

6,352,171

3,115

6,536,494

3,130

Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)

Number of employees

					GRI
Greece					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	130,253,305	117,822,009	39,060,154	
Revenue from intragroup transactions with other tax jurisdictions	€	15,727,704	-	-	
Profit/loss before tax	€	369,933	-3,109,694	-610,758	
Property, plant and equipment and other cash and cash equivalents	€	116,266,109	674,936	455,537	
Income taxes paid	€	6,657	2,603,154	-	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	3,025,903	539,194	-734,270	
Number of employees	no.	1,209	659	637	
T 0					GRI
India Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	€	3,050,973	1,200,189	457,952	
Revenue from intragroup transactions with other tax jurisdictions	€	3,030,773	1,200,107	437,732	
Profit/loss before tax	€	155,322	-241,255	-272,791	
Property, plant and equipment and other cash and cash equivalents	€	1,307	1,121	1,155	
Income taxes paid	€	477,054	1,121	1,133	
*		7/7,054			
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	-	-	
Number of employees	no.	37	1	1	
					GRI
Iran					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	286,037	-	-	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	<u> </u>	
Profit/loss before tax	€	15,993	-221,540	-80,383	
Property, plant and equipment and other cash and cash equivalents	€	-	-	-	
Income taxes paid	€	71,509	-	_	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	71,509	-	-	
Number of employees	no.	-	-	-	
					GRI
Italy					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	12,267,857,120	11,908,960,802	8,392,601,949	
Revenue from intragroup transactions with other tax jurisdictions	€	1,372,578,132	1,602,903,244	2,032,379,942	
Profit/loss before tax	€	927,457,795	422,663,472	766,954,051	
Property, plant and equipment and other cash and cash equivalents	€	46,715,469,981	45,550,670,817	45,597,381,979	
Income taxes paid	€	13,403,589	68,880,903	2,811,794	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-3,363,970,265	67,234,086	-1,356,436,143	

no.

Number of employees

73,876

74,590

67,454

The Netherlands					GRI 207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	€.	276,480,974	210,770,739	69,288,034	
Revenue from intragroup transactions with other tax jurisdictions	€	1,581,843	1,648,819	337,690	
Profit/loss before tax	€	3,769,402	1,603,583	3,685,140	
Property, plant and equipment and other cash and cash equivalents	€	324,147,823	137,090,345	66,260,762	
Income taxes paid	€	434,701	-	-	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-16,470,803	709,503	190,474	
Number of employees	no.	2,163	1,776	1,711	
		,	,		GRI
Oman					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	-	-	-	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	-	
Profit/loss before tax	€	-28,752	-34,072	9,197	
Property, plant and equipment and other cash and cash equivalents	€	-	-	-	
Income taxes paid	€	-	1,319	343,379	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	-	1,379	
Number of employees	no.	-	-	-	
					GRI
Peru					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	1,043,300	1,035,102	1,206,795	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	<u> </u>	
Profit/loss before tax	€	846,518	745,659	563,704	
Property, plant and equipment and other cash and cash equivalents	€	-	375	846	
Income taxes paid	€	333,617	126,567	228,082	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	256,412	223,541	171,451	
Number of employees	no.	2	2	2	
					GRI
Qatar					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	9,367,915	13,074,185	4,653,272	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	<u> </u>	
Profit/loss before tax	€	1,102,394	2,321,791	1,314,107	
Property, plant and equipment and other cash and cash equivalents	€	105,097	161,480	77,400	
Income taxes paid	€	371,050	147,570	342,787	

€

no.

311,987

62

355,387

36

131,411

Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)

Number of employees

Romania Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	Clift of fileasure	15,113,861	19,552	26,319	
Revenue from intragroup transactions with other tax jurisdictions	€	357,790	-	20,319	
Profit/loss before tax	€	1,435,136	-143,903	-272,086	
Property, plant and equipment and other cash and cash equivalents	€	472,011	484,503	700	
Income taxes paid	€	256,108	97,904	-	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	228,413	156,395	-272,086	
Number of employees	no.	8	10	-	
, ,					GRI
Saudi Arabia					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	-	-	8,009,498	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	<u> </u>	
Profit/loss before tax	€	-109,611	-48,532	2,340,096	
Property, plant and equipment and other cash and cash equivalents	€	-	-	15,204	
Income taxes paid	€	-	1,351,738	1,778,896	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	-	2,091,083	
Number of employees	no.	1	-	2	
					GRI
Serbia					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	24,004	3,175	3,926	
Revenue from intragroup transactions with other tax jurisdictions	€	581,028	570,572	354,050	
Profit/loss before tax	€	11,642	117,256	-66,304	
Property, plant and equipment and other cash and cash equivalents	€	3,841	4,719	9,954	
Income taxes paid	€	-	-	<u> </u>	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	1,643	7,743	-	
Number of employees	no.	15	14	12	
				<u>-</u>	GRI
Sweden					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
	€	10,793,041	10,072,555	9,780,348	
Revenue from customers/third parties		92,301	145,747	110,038	
Revenue from customers/third parties Revenue from intragroup transactions with other tax jurisdictions	€	, , , , , , , , , , , , , , , , , , ,			
Revenue from intragroup transactions with other tax jurisdictions Profit/loss before tax	€	271,361	210,147	122,432	
Revenue from intragroup transactions with other tax jurisdictions	€	271,361 33,739	210,147 22	122,432 6,121	
Revenue from intragroup transactions with other tax jurisdictions Profit/loss before tax	0				

no.

Number of employees

15

21

19

					GRI
Switzerland					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	39,832	5,148	16,758	
Revenue from intragroup transactions with other tax jurisdictions	€	5,625,187	5,139,237	182,085	
Profit/loss before tax	€	383,210	225,220	-476,424	
Property, plant and equipment and other cash and cash equivalents	€	9,353	10,176	14,835	
Income taxes paid	€	200,351	5,000	8,995	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	107,686	-	4,498	
Number of employees	no.	6	15	2	
					GRI
Turkey					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	267,184	680,933	347,011	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-		
Profit/loss before tax	€	288,846	874,832	359,491	
Property, plant and equipment and other cash and cash equivalents	€	-	59	133	
Income taxes paid	€	134,625	99,036	17,620	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	63,546	192,549	71,965	
Number of employees	no.	2	2	3	
United Arab Emirates					GRI 207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	e e e e e e e e e e e e e e e e e e e	2017	2010	2017	
Revenue from intragroup transactions with other tax jurisdictions	€				
Profit/loss before tax	€	-56,332	-36,084	-56.827	
Property, plant and equipment and other cash and cash equivalents	€	-30,332	-30,064	-50,627	
Income taxes paid	€	-			
<u> </u>	E	-	-		
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	-	-	
Number of employees	no.	-	-	-	
					GRI
Great Britain	** ** C	2040	2010	204-	207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	219,862,076	211,551,787	183,663,572	
Revenue from intragroup transactions with other tax jurisdictions	€	254,383	263,635	245,233	
Profit/loss before tax	€	-99,171,221	-15,088,463	-2,172,827	
Property, plant and equipment and other cash and cash equivalents	€	297,677,328	40,720,098	29,164,518	
Income taxes paid	€	<u> </u>	-	-	

€

no.

-23,845,792

715

-3,661,205

658

707

Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)

Number of employees

Colombia					GRI 207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	207-4
Revenue from customers/third parties	€	-	528,249	N/A	
Revenue from intragroup transactions with other tax jurisdictions	€	-	, - <u></u>	N/A	
Profit/loss before tax	€	-1,334,807	179,642	N/A	
Property, plant and equipment and other cash and cash equivalents	€	-		N/A	
Income taxes paid	€	24,483	109,170	N/A	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	12,673	145,115	N/A	
Number of employees	no.	-	-	N/A	
					GRI
Egypt					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	2,190,517	1,677,182	N/A	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	N/A	
Profit/loss before tax	€	1,058,799	1,455,191	N/A	
Property, plant and equipment and other cash and cash equivalents	€	-	1,987	N/A	
Income taxes paid	€	357,453	-	N/A	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	357,446	306,106	N/A	
Number of employees	no.	2	-	N/A	
Ethiopia					
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	-	156,387	N/A	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	N/A	
Profit/loss before tax	€	65,213	79,113	N/A	
Property, plant and equipment and other cash and cash equivalents	€	-	-	N/A	
Income taxes paid	€	37,797	-	N/A	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	-	42,573	N/A	
Number of employees	no.	-	-	N/A	
					GRI
Georgia					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	2,311,930	3,617,393	N/A	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	N/A	
Profit/loss before tax	€	-125,443	170,459	N/A	
n . 1 . 1	0	( 150	6.444	N.T. / A	

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no.

6,459

17,132

27,957

4

6,111

4

N/A

N/A

N/A N/A

Property, plant and equipment and other cash and cash equivalents
Income taxes paid

Number of employees

Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)

					GRI
Uzbekistan					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	1,506,718	1,400	N/A	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	N/A	
Profit/loss before tax	€	172,504	-167,475	N/A	
Property, plant and equipment and other cash and cash equivalents	€	-	-	N/A	
Income taxes paid	€	-	-	N/A	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	32,794	-	N/A	
Number of employees	no.	3	2	N/A	
				_	GRI
The Russian Federation					207-4
Country-by-country reporting	Unit of measure	2019	2018	2017	
Revenue from customers/third parties	€	3,264,155	12,622,441	N/A	
Revenue from intragroup transactions with other tax jurisdictions	€	-	-	N/A	
Profit/loss before tax	€	70,140	246,949	N/A	
Property, plant and equipment and other cash and cash equivalents	€	35,997	33,419	N/A	
Income taxes paid	€	31,214	274,092	N/A	
Income taxes accrued on profit/loss (excluding deferred tax and provisions for uncertain tax positions)	€	7,112	30,716	N/A	
Number of employees	no.	18	24	N/A	

### KPI - ENVIRONMENTAL

GRI 301 - Materials (work sites) (1)					GRI
Materials used by weight or volume	Unit of measure	2020	2019	2018	301-1
Raw materials	t	4,225,576	2,884,248	1,700,860	
- Earth - procurement	t	436,489	36,074	689,930	
- Concrete	t	2,676,502	1,696,123	534,804	
- Inert material	t	964,240	602,929	153,858	
- Steel for railway superstructure	t	777	725	31	
- Steel for railway technology systems	t	5,745	5,235	3,927	
- CAP sleepers	t	4,909	261,759	721	
- Iron	t	136,780	233,740	316,830	
- Aluminium	t	11	35	748	
- Copper	t	124	47,627	12	
Recycled raw materials	t	7,368,805	4,076,889	2,243,433	
- Earth - reuse	t	1,723,284	1,058,069	1,355,156	
- Earth - reuse through environmental <i>redevelopment</i>	t	5,645,521	3,018,820	888,276	

Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.

					GKI
Recycled raw materials (sites)	Unit of measure	2020	2019	2018	301-2
Percentage of materials used that are recycled input materials	0/0	63.6%	58.6%	56.9%	

GRI 302 - Energy GRI

Total cargy consumed by the FS Italiane Group (in G)	GRI 302 - Energy					GRI
Discription	Energy consumed by the FS Italiane Group (1)	Unit of measure			2018	302-1
Dised   G	Total energy consumed by the FS Italiane Group (in GJ)	GJ	24,814,311	29,978,451	30,170,137	
Natural pas		- 3	17,433,182	21,184,432		
Hear   G  45,120   47,395   45,757   Petrol   G  6  8,153   8,082   8,146     IFG	Diesel	GJ				
Period   G  8,153   8,182   8,146   LFC   G  1	Natural gas	GJ	1,235,834	1,418,403	1,640,300	
LPG	Heat	GJ	45,120	47,395	43,757	
First of   1,344   1,028   7,307	Petrol	GJ	8,153		8,146	
Self-generated solar thermal energy	LPG	GJ	6,349	7,297	5,314	
Electricity consumed by the PS Italiane Group (detail of units of measure)   GWh	Fuel oil	GJ	1,344	1,928	7,307	
Electricity   GWh   4,843   5,885   5,894     - Electricity for always traction   GWh   3,819   4,791   4,836     - Electricity for other uses   GWh   637   687   689     - Electricity for light roads and tunnels   GWh   352   383   368     - Electricity for local public transport   GWh   352   383   368     - Electricity for local public transport   GWh   352   383   368     - Electricity for local public transport   GWh   352   383   368     - Electricity for local public transport   GWh   5   2   1     - I	Self-generated solar thermal energy	GJ	79	79	0	
Fletericing for rulbway traction	Energy consumed by the FS Italiane Group (detail of units of measure)					
Felectricity for other uses	Electricity	GWh	4,843	5,885	5,894	
Electricity to light roads and tunnels	- Electricity for railway traction	GWh	3,819	4,791	4,836	
Substitution   Subs	- Electricity for other uses	GWh	637	687	680	
- Self-generated photovorbaic energy         GWh         5         2         1           - of which transferred to the grid         GWh         2         1         1           Diesel         thousands of litres         170,256         204,388         202,018           - Diesel for railway traction         thousands of litres         86,373         103,857         112,068           - Diesel for vehicle traction (public transport)         thousands of litres         46,064         63,962         59,994           - Diesel for vehicle traction (public transport)         thousands of litres         15,864         17,624         13,590           - Diesel for vehicle traction (road and work vehicles)         thousands of litres         11,755         14,770         11,892           - Biodiesel for vehicle traction (public transport)         thousands of litres         3,579         3,982         4,385           - Diesel to generate electricity         thousands of litres         130         194         89           Natural gas         thousands of Sm³         36,042         41,359         47,843           Natural gas for heating energy         thousands of Sm³         31,172         34,395         38,480           - Natural gas for vehicle traction (public transport)         thousands of Sm³         114	- Electricity to light roads and tunnels	GWh	352	383	368	
Or   Company	- Electricity for local public transport	GWh	33	23	9	
Diesel or naiway traction			5	2	1	
- Diesel for railway traction thousands of litres 86,373 103,857 112,068 - Diesel for vehicle traction (public transport) thousands of litres 46,064 63,962 59,94 - Diesel for navigation thousands of litres 15,864 17,624 13,500 - Diesel for vehicle traction (road and work vehicles) thousands of litres 11,756 14,710 11,892 - Biodiesel for vehicle traction (public transport) thousands of litres 11,756 14,710 11,892 - Diesel for heating the died of	- of which transferred to the grid	GWh	2	1	1	
Diesel for vehicle traction (public transport)	Diesel	thousands of litres	170,256	204,388	202,018	
- Diesel for navigation thousands of litres 15,864 17,624 13,590 consistency of the provided traction (road and work vehicles) thousands of litres 11,756 14,770 11,892 11,892 11,892 11,893 1	- Diesel for railway traction	thousands of litres	86,373	103,857	112,068	
- Diesel for vehicle traction (road and work vehicles) thousands of litres 11,756 14,770 11,892 - Biodicsel for vehicle traction (public transport) thousands of litres 6,489 0 0 0 0 - Diesel for heating 5,579 3,982 4,385 - Diesel to generate electricity thousands of litres 130 194 89 - Natural gas for heating energy thousands of Sm³ 36,042 41,359 47,843 - Natural gas for heating energy thousands of Sm³ 31,172 34,395 38,480 - Natural gas for vehicle traction (public transport) thousands of Sm³ 4,683 6,753 9,128 - Natural gas for vehicle traction (public transport) thousands of Sm³ 174 204 224 - Natural gas for vehicle traction (road and work vehicles) thousands of Sm³ 14 74 7 11 - Petrol	- Diesel for vehicle traction (public transport)	thousands of litres	46,064	63,962	59,994	
- Biodiesel for vehicle traction (public transport) thousands of litres 6,489 0 0 0 0 0 0 - Diesel for heating thousands of litres 3,579 3,982 4,385 0 0 1 4 4,385 0 0 1 4 4 89 0 0 1 1 4 89 0 0 0 1 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1	- Diesel for navigation	thousands of litres	15,864	17,624	13,590	
- Diesel for heating thousands of litres 3,579 3,982 4,385 - Diesel to generate electricity thousands of litres 130 194 89  Natural gas thousands of Sm³ 36,042 41,359 47,843 - Natural gas for heating energy thousands of Sm³ 31,172 34,395 38,480 - Natural gas for vehicle traction (public transport) thousands of Sm³ 4,683 6,753 9,128 - Natural gas for vehicle traction (public transport) thousands of Sm³ 174 204 224 - Natural gas for vehicle traction (road and work vehicles) thousands of Sm³ 114 7 11  Petrol Petrol for vehicle traction (road and work vehicles) thousands of litres 257 255 257 - Petrol for prass trimmers thousands of litres 233 255 257 - Petrol for grass trimmers thousands of litres 24 0 0 0  Fuel oil t 33 47 178 - Fuel oil for heating thousands of litres 33 47 178 - Fuel oil for heating thousands of litres 264 303 221 - LPG for heating thousands of litres 248 298 218 - LPG for vehicle traction (road and work vehicles) thousands of litres 248 298 218 - LPG for vehicle traction (road and work vehicles) thousands of litres 248 298 218 - LPG for vehicle traction (road and work vehicles) thousands of litres 15 3		thousands of litres	11,756	14,770	11,892	
Diesel to generate electricity	- Biodiesel for vehicle traction (public transport)	thousands of litres	6,489	0	0	
Natural gas         thousands of Sm³         36,042         41,359         47,843           - Natural gas for heating energy         thousands of Sm³         31,172         34,395         38,480           - Natural gas for vehicle traction (public transport)         thousands of Sm³         4,683         6,753         9,128           - Natural gas for industrial use         thousands of Sm³         174         204         224           - Natural gas for vehicle traction (road and work vehicles)         thousands of Sm³         14         7         11           Petrol         thousands of litres         257         255         257           - Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         thousands of litres         233         255         257           - Petrol for grass trimmers         thousands of litres         233         47         178           - Fuel oil         t         33         47         178           - Fuel oil for heating         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work veh	- Diesel for heating	thousands of litres	3,579	3,982	4,385	
- Natural gas for heating energy         thousands of Sm³         31,172         34,395         38,480           - Natural gas for vehicle traction (public transport)         thousands of Sm³         4,683         6,753         9,128           - Natural gas for industrial use         thousands of Sm³         174         204         224           - Natural gas for vehicle traction (road and work vehicles)         thousands of Sm³         14         7         11           Petrol         thousands of litres         257         255         257           - Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         thousands of litres         24         0         0         0           Fuel oil         t         33         47         178	- Diesel to generate electricity	thousands of litres	130	194	89	
- Natural gas for vehicle traction (public transport)         thousands of Sm³         4,683         6,753         9,128           - Natural gas for industrial use         thousands of Sm³         174         204         224           - Natural gas for vehicle traction (road and work vehicles)         thousands of Sm³         14         7         11           Petrol         thousands of litres         257         255         257           - Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         thousands of litres         24         0         0           Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3	Natural gas	thousands of Sm <sup>3</sup>	36,042	41,359	47,843	
- Natural gas for vehicle traction (public transport)         thousands of Sm³         4,683         6,753         9,128           - Natural gas for industrial use         thousands of Sm³         174         204         224           - Natural gas for vehicle traction (road and work vehicles)         thousands of Sm³         14         7         11           Petrol         thousands of litres         257         255         257           - Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         thousands of litres         24         0         0           Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3	- Natural gas for heating energy	thousands of Sm <sup>3</sup>	31,172	34,395	38,480	
- Natural gas for vehicle traction (road and work vehicles)         thousands of Sm³         14         7         11           Petrol         thousands of litres         257         255         257           - Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         24         0         0         0           Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3	- Natural gas for vehicle traction (public transport)	-	4,683	6,753	9,128	
Petrol         thousands of litres         257         255         257           - Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         24         0         0         0           Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3	- Natural gas for industrial use	thousands of Sm <sup>3</sup>	174	204	224	
Petrol         thousands of litres         257         255         257           - Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         24         0         0           Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3	- Natural gas for vehicle traction (road and work vehicles)	thousands of Sm <sup>3</sup>	14	7	11	
- Petrol for vehicle traction (road and work vehicles)         thousands of litres         233         255         257           - Petrol for grass trimmers         thousands of litres         24         0         0           Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3		thousands of litres	257	255	257	
- Petrol for grass trimmers         thousands of litres         24         0         0           Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3	- Petrol for vehicle traction (road and work vehicles)	thousands of litres	233	255		
Fuel oil         t         33         47         178           - Fuel oil for heating         t         33         47         178           LPG         thousands of litres         264         303         221           - LPG for heating         thousands of litres         248         298         218           - LPG for vehicle traction (road and work vehicles)         thousands of litres         15         5         3		thousands of litres		0		
LPGthousands of litres264303221- LPG for heatingthousands of litres248298218- LPG for vehicle traction (road and work vehicles)thousands of litres1553		t	33	47	178	
LPGthousands of litres264303221- LPG for heatingthousands of litres248298218- LPG for vehicle traction (road and work vehicles)thousands of litres1553	- Fuel oil for heating	t	33	47	178	
- LPG for vehicle traction (road and work vehicles) thousands of litres 15 5 3		thousands of litres	264	303	221	
- LPG for vehicle traction (road and work vehicles) thousands of litres 15 5 3	- LPG for heating		248	298	218	
11Cat 110,170 110,411 10,423	Heat	millions of kcal	10,798	11,341	10,453	
- Heat for heating millions of kcal 10,779 11,322 10,453			·			
- Self-generated solar thermal energy millions of kcal 19 19 0				· · · · · · · · · · · · · · · · · · ·		

	GRI
18	302-2
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Energy consumed not by the FS Italiane Group (1)	Unit of measure	2020	2019	2018
- Purchase of goods and services	GJ	5,638,311	1,217,932	n.a.
- Assets used in operations (2)	GJ	5,254,608	474,428	442,728
- Leased property (tenant)	GJ	179,058	195,488	219,776

GRI
302-3

Energy intensity (3)	Unit of measure	2020	2019	2018	30
Final specific consumption for railway transport in Italy	(kJ/UT)	516.7	334.6	341.3	
Railway passenger traffic consumption	kJ/pkm	726.6	364.7	372.5	
Railway freight traffic consumption	kJ/tkm	139.3	138.0	137.7	

<sup>&</sup>lt;sup>1</sup> Internal processing in accordance with the reference guidelines. The conversion factors used refer to year "n-2". The conversion factor sources are: Energy Statistics Manual (International Energy Agency (IEA), 2005), National Inventory Report - Italian Greenhouse Gas Inventory 1990-2018 (Istituto Superiore per la Protezione e la Ricerca Ambientale (ISPRA), 2020) and Fiche 330 (Union Internationale des Chemins de Fer (UIC), 2008).

<sup>&</sup>lt;sup>2</sup> Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.

<sup>&</sup>lt;sup>3</sup> They include electricity and diesel for railway traction calculated as a ratio to transported passenger-km and tonne-km. The units of traffic (UT) comprise the sum off passenger-km and tonne-km. They do not include dissipated energy which is lost along the electricity grid.

GRI 303 - Water and water disposal					GRI
Water withdrawn by use and source (Group)	Unit of measure	2020	2019	2018	303-3
Civil use	mega-litres	16,095	17,289	16,884	
- from aqueducts	mega-litres	8,607	9,207	8,850	
- from underground water (water table and sources)	mega-litres	7,477	8,074	8,034	
- from bodies of water	mega-litres	11	8	0	
Industrial use	mega-litres	2,258	2,904	3,312	
- from aqueducts	mega-litres	1,438	1,682	1,676	
- from underground water (water table and sources)	mega-litres	774	1,177	1,595	
- from bodies of water	mega-litres	47	45	41	
Total water withdrawn by the Group	mega-litres	18,353	20,193	20,196	

					GRI
Water withdrawn by source (work sites) (1)	Unit of measure	2020	2019	2018	303-3
Civil use	mega-litres	110	101	44	
- from aqueducts	mega-litres	107	101	44	
- from underground water (water table and sources)	mega-litres	1	0	0	
- from bodies of water	mega-litres	2	0	0	
Industrial use	mega-litres	1,955	661	803	
- from aqueducts	mega-litres	322	126	149	
- from underground water (water table and sources)	mega-litres	1393	512	289	
- from bodies of water	mega-litres	240	22	365	
Total water withdrawn by work sites	mega-litres	2,065	761	847	

Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.

					GRI
Water discharge by quality and destination (Group) (1)	Unit of measure	2020	2019	2018	303-4
Wastewater sent to sewers	mega-litres	13,894	15,167	14,963	
- water treated beforehand	0/0	6.8	7.4	8.3	
Wastewater sent elsewhere	mega-litres	743	889	867	
- water treated beforehand	%	37.5	36.0	41.0	

1 Wastewater resulting from the Group use is mainly classified as domestic wastewater (in 2020, domestic wastewater accounted for roughly 84% of total wastewater). This water is disposed of by being sent to the municipal sewage system in accordance with the requirements of Legislative decree no. 152/2006.

(2H		

Water discharge by quality and destination (work sites) (1)	Unit of measure	2020	2019	2018	303-4
Wastewater sent to sewers	mega-litres	33	42	5	
- water treated beforehand	0/0	0.3	0.0	8.0	
Wastewater sent elsewhere	mega-litres	959	462	659	
- water treated beforehand	%	92.4	86.9	100.0	

Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.

#### GRI

Water consumption	Unit of measure	2020	2019	2018	303-5
Water consumption (Group)	mega-litres	3,716	4,137	4,366	
Water consumption (work sites) (1)	mega-litres	1,073	257	183	
Total water consumed	mega-litres	4,789	4,394	4,549	

Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.

CRI	305 -	Emissions	(1)
UNI	<i>3</i> 03 -	EHHSSIOHS	(1)

Direct CO <sub>2</sub> emissions - Scope 1 (2)	Unit of measure	2020	2019	2018	305-1
Total direct CO2 emissions	$tCO_2$	520,492	621,602	629,954	
- Diesel for railway traction	tCO <sub>2</sub>	230,620	277,302	299,227	
- Diesel for vehicle traction (public transport)	tCO <sub>2</sub>	122,490	170,084	159,532	
- Diesel for vehicle traction (road and work vehicles)	tCO <sub>2</sub>	31,260	39,275	31,622	
- Diesel for navigation	$tCO_2$	36,798	40,879	31,522	
- Biodiesel for vehicle traction (public transport)	$tCO_2$	17,256	0	0	
- Diesel for heating	$tCO_2$	9,530	10,601	11,676	
- Diesel to generate electricity	$tCO_2$	346	515	236	
- Natural gas for heating energy	$tCO_2$	61,471	67,965	76,113	
- Natural gas for vehicle traction (public transport)	$tCO_2$	9,234	13,344	18,056	
- Natural gas for industrial use	$tCO_2$	342	402	443	
- Natural gas for vehicle traction (road and work vehicles)	tCO <sub>2</sub>	28	15	22	
- Petrol for vehicle traction (road and work vehicles)	$tCO_2$	543	593	597	
- Petrol for grass trimmers	$tCO_2$	55	0	0	
- Fuel oil for heating	$tCO_2$	103	148	560	
- LPG for heating	tCO <sub>2</sub>	392	470	345	
- LPG for vehicle traction (road and work vehicles)	$tCO_2$	24	8	4	

GRI

					GRI
Indirect CO <sub>2</sub> emissions from energy consumption - Scope 2 (location based) (2)	Unit of measure	2020	2019	2018	305-2
Total indirect CO2 emissions	$tCO_2$	1,520,009	1,938,501	1,966,457	
- Electricity for railway traction	tCO <sub>2</sub>	1,207,250	1,584,677	1,621,342	
- Electricity for other uses	tCO <sub>2</sub>	191,926	220,479	220,977	
- Electricity to light roads and tunnels	tCO <sub>2</sub>	104,256	121,238	118,178	
- Electricity for local public transport	tCO <sub>2</sub>	13,959	9,282	3,295	
- Heat for heating	tCO <sub>2</sub>	2,617	2,826	2,665	

					GRI
Indirect CO <sub>2</sub> emissions from energy consumption - Scope 2 (market based) (2)	Unit of measure	2020	2019	2018	305-2
Total indirect CO2 emissions	$tCO_2$	1,465,842	2,046,655	2,074,506	
- Electricity for railway traction	tCO <sub>2</sub>	1,217,444	1,667,647	1,691,706	
- Electricity for other uses	tCO <sub>2</sub>	142,497	191,400	206,837	
- Electricity to light roads and tunnels	tCO <sub>2</sub>	101,482	182,597	171,060	
- Electricity for local public transport	tCO <sub>2</sub>	1,802	2,185	2,239	
- Heat for heating	tCO <sub>2</sub>	2,617	2,826	2,665	

					GRI
Other GHG emissions from energy consumption (2) (3)	Unit of measure	2020	2019	2018	305-1 305-2
- Total direct CH4 and N2O emissions - Scope 1	tCO <sub>2</sub> e	27,008	32,379	34,528	
- Total indirect CH4 and N2O emissions - Scope 2 (location based)	tCO <sub>2</sub> e	13,209	13,735	14,500	
- Total indirect CH4 and N2O emissions - Scope 2 (market based)	tCO <sub>2</sub> e	12,909	14,544	16,662	
					GRI
Other indirect GHG emissions - Scope 3 (4)	Unit of measure	2020	2019	2018	305-3
- Purchase of goods and services	tCO <sub>2</sub> e	438,237	85,191	n.a.	
- Assets used in operations (5)	tCO <sub>2</sub> e	402,433	35,291	36,283	
- Energy procurement	tCO <sub>2</sub> e	423,835	561,055	590,570	
- Business travel (including flights and hotels)	tCO <sub>2</sub> e	2,145	5,753	4,912	
- Leased property (tenant)	tCO <sub>2</sub> e	11,218	12,410	14,450	
					GRI
Intensity of GHG emissions (6)	Unit of measure	2020	2019	2018	305-4
Final specific emissions by transport service in Italy	$(gCO_2/UT)$	41.5	28.3	29.3	
- Railway passenger traffic emissions	gCO <sub>2</sub> /pkm	59.0	31.4	32.5	
- Railway freight traffic emissions	gCO <sub>2</sub> /tkm	11.4	11.9	12.0	
					GRI
The FS Italiane Group's carbon intensity (7)	Unit of measure	2020	2019	2018	305-4
- Specific CO2 emissions (location based)	(gCO <sub>2</sub> /mglUT)	50,296	36,220	39,764	
- Specific CO2 emissions (market based)	(gCO <sub>2</sub> /mglUT)	48,961	37,750	41,418	

Other significant emissions (8)	Unit of measure	2020	2019	2018	305-7
- NOx	t	6,255	7,761	7,968	
- SO <sub>2</sub>	t	412	482	503	
- PM <sub>10</sub>	t	167	208	214	

<sup>1</sup> Glossary

- Scope 1 Emissions from the direct combustion of fossil fuels purchased for heating, to generate electricity and thermal energy and to fuel transport vehicles; the emission sources classified as Scope 1 are generally owned and controlled directly by the organisation.
- Scope 2 Emissions from the generation of electricity and heat purchase and consumed by the organisation for electronic devices, heating and lighting in buildings; the organisation is indirectly responsible for the emissions generated by the supplier to produce the electricity requested.
- Scope 3 Emissions other than indirect GHG emissions from energy consumption, which result from an organisation's activities but that arise from GHG sources owned or controlled by other organisations, such as emissions relating to business travel, the assets used, etc. An organisation agrees the boundary of Scope 3 and it is generally necessary to only include the emissions that the organisation can quantify and influence in Scope 3.

Location-based and market-based - The location-based approach considers the average intensity of the GHG emissions of the networks where the energy is consumed, mainly using the data relating to the network's average emission factor. The market-based approach considers emissions from the electricity that an organisation has intentionally chosen pursuant to a contract. The emission factors are based on contractual agreements, including any type of contract between two entities for the sale and purchase of energy that certify the way in which the energy is generated. The market-based calculation can also include the use of a residual mix if the level of intensity of the organisation's emissions is not specified in its contractual agreements.

- <sup>2</sup> Emissions have been calculated using an approach that is in accordance with the GHG Protocol Corporate Accounting and Reporting Standard. The conversion factors used refer to year n-2. The sources of the conversion factors are: the National Inventory Report Italian Greenhouse Gas Inventory 1990-2018 (NIR) and the Common Reporting Format (CRF) (Istituto Superiore per la Protezione e la Ricerca Ambientale (ISPRA), 2020), SINAnet the national environmental information system "Emission factors for stationary fuel sources in Italy" (ISPRA, 2018) and European Residual Mixes (Association of Issuing Bodies (AIB), 2016-2017-2018).
- <sup>3</sup> The 100-year Global Warming Potential (GWP) of CH4 (28) and N2O (265) was used to calculate tonnes of CO2 equivalents. These factors are given in the Fifth Assessment Report "Climate Change 2013: The Physical Science Basis" (Intergovernmental Panel on Climate Change (IPCC), 2013).
- 4 Other immaterial emissions consisted of SF6, which is used as a dielectric in high voltage switches at the electric substations, and HFC, which is used as a cooling gas in the air conditioning systems. Only a small number of air conditioning systems use HCFC and they are continuously being reduced: any ozone-depleting gas leaks have been estimated and are not material for the purposes of this report.
- <sup>5</sup> Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.
- <sup>6</sup> They include emissions from electricity and diesel for railway traction calculated by transported passenger-km and tonne-km. The traffic units (TU) include the sum of passenger-km and tonne-km. They do not include energy lost because of dissipation along the electricity grid.
- 7 The FS Italiane Group's carbon intensity was calculated considering its CO2 emissions, considering traffic units (TU), which include passenger-km and tonne-km transported by the companies in the reporting scope.
- Emissions have been calculated using an approach that is in accordance with the GHG Protocol Corporate Accounting and Reporting Standard. The conversion factors used refer to year n-2. The sources of the conversion factors are: the National Inventory Report Italian Greenhouse Gas Inventory 1990-2018 (NIR) and the Common Reporting Format (CRF) (Istituto Superiore per la Protezione e la Ricerca Ambientale (ISPRA), 2020), SINAnet the national environmental information system "Emission factors for stationary fuel sources in Italy" and "The database of average road transport emission factors in Italy" (ISPRA, 2018), the EMEP/EEA air pollutant emission inventory guidebook 2019 (European Environment Agency (EEA), 2019) and European Residual Mixes (Association of Issuing Bodies (AIB), 2016-2017-2018).

GRI 306 - Effluents and Waste

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Waste produced by type (Group) (1)	Unit of measure	2020	2019	2018	306-2
Total waste produced	t	352,005	391,310	324,818	
Waste classified as urban waste	t	5,870	7,358	7,127	
- sorted waste	t	1,766	2,535	2,326	
Station waste classified as urban waste	t	9,420	16,179	16,555	
- sorted waste	t	2,950	5,433	4,012	
Non-hazardous special waste	t	275,545	303,185	255,492	
Hazardous special waste	t	61,171	64,588	45,644	

The amount of special waste produced is calculated based on the amounts reported in the waste identification formulations. The amounts related to waste classified as urban waste are based on the waste's weight on a scale or the average weight of bags of waste produced.

#### GRI

Waste produced by type (work sites) (1)	Unit of measure	2020	2019	2018	306-2
Total waste produced	t	1,228,306	717,262	318,918	
Non-hazardous special waste	t	1,202,465	711,186	318,874	
Hazardous special waste	t	25,841	6,076	44	

Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.

#### GRI

Waste sent for treatment (Group) (1)	Unit of measure	2020	2019	2018	306-2
Total waste sent for treatment	t	336,066	365,090	300,893	
Non-hazardous special waste sent for treatment	t	274,974	300,643	255,374	
- sent for recycling	%	96	96	95	
- sent for disposal	%	4	4	5	
Hazardous special waste sent for treatment	t	61,092	64,447	45,518	
- sent for recycling	%	96	95	90	
- sent for disposal	%	4	5	10	

<sup>1</sup> The Group companies manage waste in accordance with Legislative decree no. 152/06, transferring it to firms authorised to transport it or to entities authorised to dispose of/recycle waste or for the public collection service.

## GRI

Waste sent for treatment (work sites) (1)	Unit of measure	2020	2019	2018	306-2
Total waste sent for treatment	t	1,198,032	715,497	306,996	
Non-hazardous special waste sent for treatment	t	1,172,206	711,186	306,965	
- sent for recycling	%	90.5	81.9	99.9	
- sent for disposal	0/0	9.5	18.1	0.1	
Hazardous special waste sent for treatment	t	25,826	4,311	31	
- sent for recycling	%	1.4	1.1	22.5	
- sent for disposal	%	98.6	98.9	77.5	

Any changes from the data provided in previous reporting periods are due to the change in the sample of work sites considered and the actual stage of completion of the work. The data on active work sites surveyed in 2020 cover roughly 90% of the total sample, up on 2019 (80%). This percentage was calculated as the weighted average of the work amounts, including variations.

					GRI
Hazardous waste transported on behalf of third parties (Basel convention)	Unit of measure	2020	2019	2018	306-4
Total hazardous waste (Basel convention)	t	136,083	136,391	238,169	
- sent for recycling	t	57,263	54,662	103,625	
- sent for disposal	t	78,820	81,729	134,544	
					GRI
Waste transported domestically	Unit of measure	2020	2019	2018	306-4
Non-hazardous waste	t	136,039	142,035	25,519	
- transported on behalf of third parties	%	100	100	100	
Hazardous waste	t	11,578	4,450	29,431	
- transported on behalf of third parties	%	100	100	100	
					GRI
Noise (new lines or those being upgraded and operating lines)	Unit of measure	2020	2019	2018	n.a.
Acoustic barriers built (total accumulated length per year)	km	661	650	452	
GRI 308: Supplier environmental assessment					GR
Suppliers screened using environmental criteria	Unit of measure	2020	2019	2018	308-1
New suppliers that were screened using environmental criteria	%	25	60	56	

### KPI - SOCIAL

GRI 102: General disclosures (1)

Employees by employment contract by gender (reduced scope)	Unit of measure	2020	2019	2018	102-8
Total		59,363	61,753	62,518	
Open-ended	no.	59,283	61,674	62,455	
- women	no.	10,828	10,773	10,038	
- men	no.	48,455	50,901	52,417	
Fixed-term	no.	78	76	60	
- women	no.	4	11	15	
- men	no.	74	65	45	
Other	no.	2	3	3	
- women	no.	0	0	1	
- men	no.	2	3	2	

					GRI
Employees by employment contract by geographical segment (reduced scope)	Unit of measure	2020	2019	2018	102-8
Total		59,363	61,753	62,518	
Open-ended	no.	59,283	61,674	62,455	
North	no.	25,919	27,789	28,191	
Centre	no.	17,831	17,909	18,010	
South and islands	no.	15,369	15,846	16,163	
Abroad	no.	164	130	91	
Fixed-term	no.	78	76	60	
North	no.	8	11	11	
Centre	no.	7	14	23	
South and islands	no.	63	51	26	
Abroad	no.	0	0	0	
Other	no.	2	3	3	
North	no.	0	0	0	
Centre	no.	0	1	1	
South and islands	no.	0	0	0	
Abroad	no.	2	2	2	

Employees by type of employment by gender (reduced scope)	Unit of measure	2020	2019	2018	102-8
Total		59,363	61,753	62,518	
Full time	no.	58,703	60,859	61,431	
- women	no.	10,346	10,146	9,327	
- men	no.	48,357	50,713	52,104	
Part time	no.	658	891	1,084	
- women	no.	486	638	726	
- men	no.	172	253	358	
Other	no.	2	3	3	
- women	no.	0	0	1	
- men	no.	2	3	2	

<sup>1</sup> For the reduced scope, the 2020 data refer to the following companies: FS S.p.A., RFI, Trenitalia, Ferservizi, Italferr, FS Sistemi Urbani, Mercitalia Logistics, Mercitalia Rail, Mercitalia Intermodal, Busitalia Veneto, Busitalia Rail Service, Busitalia Campania, Grandi Stazioni Rail, Grandi Stazioni Immobiliare, Terminali Italia, Italcertifer, Nugo, FSTechnology and Cremonesi Workshop. The total number of employees in this scope of analysis is 59,363, approximately 73% of the Group's total workforce.

GRI 401: Employment (1)					GRI
Hires by gender/contract type (scope of the consolidated financial statements)	Unit of measure	2020	2019	2018	401-1
Total hires by gender/contract type	no.	6,100	9,068	7,610	
apprenticeship	no.	1,911	4,035	3,186	
apprenucesinp	0/0	31.3	44.5	41.9	
- women	no.	343	1,003	669	
- men	no.	1,568	3,032	2,517	
fixed-term	no.	2,055	1,876	1,816	
	%	33.7	20.7	23.9	
- women	no.	393	354	390	
- men	no.	1,662	1,522	1,426	
open-ended	no.	2,068	3,111	2,520	
open-crided	%	33.9	34.3	33.1	
- women	no.	523	708	497	
- men	no.	1,545	2,403	2,023	
other contracts	no.	66	46	88	
outer contracts	0/0	1.1	0.5	1.2	
- women	no.	4	3	9	
- men	no.	62	43	79	

II: ! ! ! ! ! ! !	Unit of measure	2020	2019	2018	GRI
Hires by age bracket (reduced scope)					401-1
Total hires by age	no.	3,168	5,624	4,395	
Under 20 years	no.	234	616	455	
<u> </u>	0/0	7.4	11.0	10.4	
- women	no.	27	123	81	
- men	no.	207	493	374	
Between 21 and 30 years	no.	2,218	4,168	3,202	
	%	70.0	74.1	72.9	
- women	no.	496	1,207	759	
- men	no.	1,722	2,961	2,443	
Between 31 and 40 years	no.	393	495	470	
	0/0	12.4	8.8	10.7	
- women	no.	131	131	140	
- men	no.	262	364	330	
Patricon 41 and 50 years	no.	189	206	187	
Between 41 and 50 years	0/0	6.0	3.7	4.3	
- women	no.	33	26	32	
- men	no.	156	180	155	
D	no.	115	114	66	
Between 51 and 60 years	0/0	3.6	2.0	1.5	
- women	no.	4	9	5	
- men	no.	111	105	61	
	no.	19	25	15	
Over 60 years	0/0	0.6	0.4	0.3	
- women	no.	0	1	0	
- men	no.	19	24	15	

Outgoing employees by age bracket (reduced scope)	Unit of measure	2020	2019	2018	401-1
Total outgoing employees by age bracket	no.	4,535	6,453	4,030	
Under 20 years	no.	7	13	7	
Older 20 years	0/0	0.2	0.2	0.2	
- women	no.	2	3	1	
- men	no.	5	10	6	
Between 21 and 30 years	no.	141	222	137	
between 21 and 30 years	0/0	3.1	3.4	3.4	
- women	no.	32	41	32	
- men	no.	109	181	105	
Between 31 and 40 years	no.	113	137	93	
	%	2.5	2.1	2.3	
- women	no.	17	21	22	
- men	no.	96	116	71_	
Between 41 and 50 years	no.	120	93	75_	
Detween 41 and 50 years	0/0	2.6	1.4	1.9	
- women	no.	6	6	10	
- men	no.	114	87	65	
Between 51 and 60 years	no.	986	1,558	1,393	
between 31 and 00 years	0/0	21.7	24.1	34.6	
- women	no.	87	182	86	
- men	no.	899	1,376	1,307	
Over 60 years	no.	3,168	4,430	2,325	
Over 00 years	0/0	69.9	68.7	57.7	
- women	no.	338	544	182	
- men	no.	2,830	3,886	2,143	

Turnover by age bracket (reduced scope)	Unit of measure	2020	2019	2018	401-1
Total turnover	%	12.9	19.5	13.6	
Under 20 years	0/0	0.40	1.01	0.74	
Between 21 and 30 years	%	3.94	7.07	5.38	
Between 31 and 40 years	0/0	0.85	1.02	0.91	
Between 41 and 50 years	0/0	0.52	0.48	0.42	
Between 51 and 60 years	0/0	1.84	2.69	2.35	
Over 60 years	0/0	5.32	7.18	3.77	

					GRI
Hires by geographical segment (reduced scope)	Unit of measure	2020	2019	2018	401-1
Outgoing employees by geographical segment	no.	3,168	5,624	4,395	
Italy	no.	3,113	5,565	4,370	
- North	no.	1,147	2,426	1,664	
- Centre	no.	957	1,564	1,509	
- South and islands	no.	1,009	1,575	1,197	
Abroad	no.	55	59	25	
Italy					
- North	0/0	36.2	43.1	37.9	
- Centre	%	30.2	27.8	34.3	
- South and islands	0/0	31.8	28.0	27.2	
Abroad	%	1.7	1.0	0.6	
	***		2012		GRI
Outgoing employees by geographical segment (reduced scope)	Unit of measure		2010		
		2020	2019	2018	401-1
Outgoing employees by geographical segment	no.	4,535	6,453	4,030	401-1
Italy	no.	4,535 4,517	6,453 6,432	4,030 4,001	401-1
Italy - North	no. no.	<b>4,535 4,517</b> 1,967	<b>6,453 6,432</b> 2,877	4,030 4,001 1,833	401-1
Italy - North - Centre	no.	<b>4,535 4,517</b> 1,967 1,020	<b>6,453 6,432</b> 2,877 1,550	4,030 4,001 1,833 872	401-1
Italy - North - Centre - South and islands	no. no.	4,535 4,517 1,967 1,020 1,530	6,453 6,432 2,877 1,550 2,005	4,030 4,001 1,833 872 1,296	401-1
Italy - North - Centre	no. no. no.	<b>4,535 4,517</b> 1,967 1,020	<b>6,453 6,432</b> 2,877 1,550	4,030 4,001 1,833 872	401-1
Italy - North - Centre - South and islands Abroad  Italy	no. no. no. no. no.	4,535 4,517 1,967 1,020 1,530	6,453 6,432 2,877 1,550 2,005	4,030 4,001 1,833 872 1,296	401-1
Italy - North - Centre - South and islands Abroad  Italy - North	no. no. no. no. no. %	4,535 4,517 1,967 1,020 1,530	6,453 6,432 2,877 1,550 2,005	4,030 4,001 1,833 872 1,296	401-1
Italy - North - Centre - South and islands Abroad  Italy - North - Centre	no. no. no. no. no.	4,535 4,517 1,967 1,020 1,530 18	6,453 6,432 2,877 1,550 2,005 21	4,030 4,001 1,833 872 1,296 29	401-1
Italy - North - Centre - South and islands Abroad  Italy - North	no. no. no. no. no. %	4,535 4,517 1,967 1,020 1,530 18	6,453 6,432 2,877 1,550 2,005 21	4,030 4,001 1,833 872 1,296 29	401-1

					GRI
Turnover by geographical segment (reduced scope)	Unit of measure	2020	2019	2018	401-1
Total turnover	9/0	12.9	19.5	13.6	
Italy					
- North	%	5.20	8.55	5.63	
- Centre	%	3.30	5.02	3.83	
- South and islands	%	4.24	5.77	4.02	
Abroad	%	0.12	0.13	0.09	
Total turnover  Italy - North - Centre - South and islands	%  %  %  %  %  %  %  %  %  %  %  %  %	5.20	<b>19.5</b> 8.55	5.63 3.83 4.02	401-1

					GRI
Turnover by gender (reduced scope)	Unit of measure	2020	2019	2018	401-1
Total turnover	0/0	12.9	19.5	13.6	
Women	%	1.96	3.70	2.18	
Men	%	10.91	15.77	11.40	

<sup>1</sup> For the reduced scope, the 2020 data refer to the following companies: FS S.p.A., RFI, Trenitalia, Ferservizi, Italferr, FS Sistemi Urbani, Mercitalia Logistics, Mercitalia Rail, Mercitalia Rail Service, Busitalia Campania, Grandi Stazioni Rail, Grandi Stazioni Immobiliare, Terminali Italia, Italcertifer, Nugo, FSTechnology and Cremonesi Workshop. The total number of employees in this scope of analysis is 59,363, approximately 73% of the Group's total workforce.

GRI 403 - Occupational health and safety (reduced scop	e)	(	1)
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GRI 403 - Occupational health and safety (reduced scope) (1)					GRI
Health and safety organisation	Unit of measure	2020	2019	2018	403-4
Number of production units	no.	128	n.a.	130	
Production units with occupational safety certification	no.	125	n.a.	128	
Prevention and Protection Representatives	no.	117	n.a.	117	
Company doctors	no.	206	n.a.	209	
Workers' Safety Representatives	no.	461	n.a.	465	
Personnel who received health monitoring check-ups	no.	38,472	44,454	45,561	
Personnel who received railway safety medical check-ups	no.	10,832	15,267	24,043	

					OIL
Injuries indemnified by INAIL by type	Unit of measure	2020	2019	2018	403-9
Injuries in the workplace	no.	696	1,089	1,213	
- women	no.	93	164	149	
- men	no.	603	925	1,064	
Fatal injuries	no.	5	1	4	
- women	no.	0	0	0	
- men	no.	5	1	4	
Serious injuries (2)	no.	198	316	365	
- women	no.	22	50	42	
- men	no.	176	266	323	
Injuries in transit	no.	159	292	324	
- women	no.	31	79	95	
- men	no.	128	213	229	

					OILI
Frequency of injuries indemnified by INAIL (IR - Injury Rate) (3)	Unit of measure	2020	2019	2018	403-9
Total frequency rate	i.	11.7	17.6	19.6	
Frequency - (women)	i.	8.79	15.80	15.44	
Frequency - (men)	i.	12.37	17.99	20.32	

					GKI
Seriousness of injuries indemnified by INAIL (LDR - Lost Day Rate) (4)	Unit of measure	2020	2019	2018	403-9
Seriousness rate	i.	550.0	673.0	819.0	
Frequency - (women)	i.	332.00	579.00	580.82	
Frequency - (men)	i.	597.00	692.00	854.45	

The reduced scope in 2020 includes: FS S.p.A., RFI, Trenitalia, Ferservizi, Italferr, FS Sistemi Urbani, Italcertifer, Mercitalia Logistics, Mercitalia Rail and Busitalia - Sita Nord.

<sup>&</sup>lt;sup>2</sup> Serious injuries are those that result in more than 40 days of missed work.

<sup>3</sup> Frequency rate: [no. of injuries in the workplace/amount]x 1,000 employees, calculated in accordance with European ESAW standards.

<sup>&</sup>lt;sup>4</sup> Seriousness rate: [number of missed days/amount] × 1,000 employees.

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Injuries to employees of contractors (1)	Unit of measure	2020	2019	2018	403-9
Injuries	no.	214	147	118	
- fatalities	no.	2	1	3	

The data refer to sites for civil and technological contracts in which Italferr is involved as works management and safety oversight. The data also refer to general contracts in which Italferr provides works management and safety.

Injury rate of employees of contractors (1)	Unit of measure	2020	2019	2018	403-9
Frequency rate (2)	i.	26.21	20.12	18.23	
Seriousness rate (3)	i.	3.23	1.91	4.28	

<sup>1</sup> The data refer to sites for civil and technological contracts in which Italferr is involved as works management and safety oversight. The data also refer to general contracts in which Italferr provides works management and safety oversight for both works management and safety.

<sup>&</sup>lt;sup>2</sup> Frequency rate: [number of accidents] hours worked] $\times$  1,000,000.

<sup>&</sup>lt;sup>3</sup> Seriousness rate:  $\lceil (days \ of \ prognosis + conventional \ days \ for \ the \ fatalities)/amount] \times 1,000.$ 

man-days of training by professional level and gender	Unit of measure	2020	2019	2018	4
Total training days	man-days	517,855	681,221	573,359	
Managers	no.	2,203	4,866	3,273	
- women	no.	590	1,080	822	
- men	no.	1,614	3,786	2,450	
unior managers	no.	33,816	45,890	48,341	
- women	no.	5,702	8,348	7,245	
- men	no.	28,114	37,542	41,096	
White collars	no.	276,574	374,232	327,014	
- women	no.	76,311	100,420	73,486	
- men	no.	200,263	273,812	253,528	
Blue collars	no.	205,261	256,233	194,731	
- women	no.	7,912	8,951	6,381	
- men	no.	197,349	247,282	188,350	
l'otal women	no.	90,514	118,799	87,935	
l'otal men	no.	427,340	562,423	485,424	
average days of training per employee	no.	8.77	11.03	9.27	
Performance and career development reviews	Unit of measure	2020	2019	2018	
Employees who have had a performance and career development review	no.	13,076	10,603	10,091	
Managers who have had a performance review	no.	670	732	625	
unior managers who have had a performance review	no.	5,695	5,354	5,593	
White collars who have had a performance review	no.	6,711	4,517	3,863	
Blue collars who have had a performance review	no.	0	0	10	
Women who have had a performance review	%	24.00	27.47	25.75	
Men who have had a performance review	0/0	76.00	72.53	74.25	
% who received a performance review out of the annual average number of employees (2)	%	22.00	17.45	16.19	
Employees who have received an assessment of their potential	no.	1,153	1,178	1,123	
Managers who have received an assessment of their potential	no.	6	8	0	
unior managers who have received an assessment of their potential	no.	389	455	464	
White collars who have received an assessment of their potential	no.	758	713	649	
Blue collars who have received an assessment of their potential	no.	0	2	10	
Women who have received an assessment of their potential	0/0	28.00	28.18	24.70	
Men who have received an assessment of their potential	0/0	72.00	71.82	75.30	
% who received an assessment of their potential out of the annual average number of		200	4.02	2.00	
employees (2)	9/0	2.00	1.93	2.00	

<sup>2</sup> The average number of the year is calculated for the scope of reference (note 1).

GRI 404 - Training and education (reduced scope) (1)

GRI 405: Diversity and equal opportunity (1)

Breakdown of personnel by gender and position (scope as per consolidated financial	Unit of measure	2020	2019	2018	
statements)	Out of measure	2020	2017	2010	405-1
Total workforce (at 31 December)	no.	81,409	83,764	82,944	
Managers	no.	1,004	999	972	
Managers	%	1.23	1.19	1.17	
- women	no.	215	198	176_	
- men	no.	789	801	796_	
Junior managers	no.	11,896	12,298	12,901	
Junior managers	%	14.6	14.7	15.6	
- women	no.	2,503	2,445	2,474	
- men	no.	9,393	9,853	10,427	
White collars	no.	38,829	40,299	39,688	
White Conars	%	47.7	48.1	47.8	
- women	no.	9,829	9,849	8,997	
- men	no.	29,000	30,450	30,691	
Blue collars	no.	29,680	30,168	29,383	
Dide conars	%	36.5	36.0	35.4	
- women	no.	2,291	2,163	2,100	
- men	no.	27,389	28,005	27,283	
Of women	0/0	18.2	17.5	16.6	
Of men	%	81.8	82.5	83.4	
Average number of the year	no.	81,838	83,181	81,662	

					GRI
Breakdown of personnel by geographical segment (scope as per consolidated financial statements)	Unit of measure	2020	2019	2018	405-1
Total workforce	no.	81,409	83,764	82,944	
North	no.	28,196	30,477	30,541	
	%	34.6	36.4	36.8	
Centre	no.	23,273	22,586	23,411	
Centre	%	28.6	27.0	28.2	
South and islands	no.	20,618	21,686	20,976	
South and islands	%	25.3	25.9	25.3	
Abroad	no.	9,322	9,015	8,016	
Abroad	0/0	11.5	10.8	9.7	

Total Part						GRI
Total 20 years	Breakdown of personnel by age (reduced scope)	Unit of measure	2020	2019	2018	405-1
Secret of and 40 years	Total workforce	no.		·		
Person 21 and 31 years	Under 20 years					
Present and anyward   18		0/0				
Personal 31 and 40 years	Between 21 and 30 years					
Servecal stand on yours   Servecal stand on yours   Servecal stand on yours   Servecal stand of yours   Servecal stand professional level (reduced scope)   Unit of measure   Servecal stand professional level (reduced scope)   Unit of measure   Servecal stand professional level (reduced scope)   Unit of measure   Servecal stand of yours   Servecal stand professional level (reduced scope)   Unit of measure   Servecal stand of yours   Servecal stand of your	,					
Preserven 41 and 50 years	Between 31 and 40 years				-	
Serveen 51 and 00 years		0/0				
Process of the proc	Between 41 and 50 years			,		
Note   11 and 10 years   15 and 10 years   15 and 10 years   10		0/0				
Section   Sect	Between 51 and 60 years					
Section Systems   10   128		0/0				
Presidence   Property   Propert	Over 60 years					
Percadown of personnel by age bracket and professional level (reduced scope)   Unit of measure   2020   2019   2018   405     Managers   0.0.   754   734   702     Unit of 20 years   % 0.0.   0.0.   0.0.   0.0.     Eleveen 21 and 30 years   % 0.0.   0.0.   0.0.   0.0.     Eleveen 31 and 40 years   % 0.0.   4.4   4.9   5.1     Eleveen 41 and 50 years   % 0.0.   41.8   44.6   37.7     Eleveen 11 and 50 years   % 0.0.   41.8   44.6   37.7     Eleveen 12 and 30 years   % 0.0.   10.1   10.1   12.3     Unit of years   % 0.0.   9.36   9.729   10.477     Unit of years   % 0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0   0.0     Eleveen 31 and 40 years		0/0	9.5	10.1	12.8	
Percadown of personnel by age bracket and professional level (reduced scope)   Unit of measure   2020   2019   2018   405     Managers   0.0.   754   734   702     Unit of 20 years   % 0.0.   0.0.   0.0.   0.0.     Eleveen 21 and 30 years   % 0.0.   0.0.   0.0.   0.0.     Eleveen 31 and 40 years   % 0.0.   4.4   4.9   5.1     Eleveen 41 and 50 years   % 0.0.   41.8   44.6   37.7     Eleveen 11 and 50 years   % 0.0.   41.8   44.6   37.7     Eleveen 12 and 30 years   % 0.0.   10.1   10.1   12.3     Unit of years   % 0.0.   9.36   9.729   10.477     Unit of years   % 0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0   0.0     Eleveen 31 and 40 years   % 0.0   0.0   0.0   0.0   0.0     Eleveen 31 and 40 years						
Manages         no.         754         734         702           Loder 20 years         %         0.0         0.0         0.0           Between 21 and 30 years         %         0.0         0.0         0.0           Between 31 and 40 years         %         4.4         4.9         5.1           Between 51 and 50 years         %         41.8         40.6         37.7           Between 51 and 60 years         %         43.8         44.4         44.5           Over 60 years         %         43.8         44.4         44.5           Junior anagers         no.         3,61         9,729         10,47           Under 20 years         %         0.0         0.0         0.0           Between 21 and 30 years         %         1.2         0.5         0.3           Between 21 and 40 years         %         1.2         0.5         0.3           Between 51 and 40 years         %         28.1         26.1         22.7           Between 51 and 60 years         %         28.1         26.1         22.7           Between 51 and 60 years         %         28.1         26.1         22.7           Between 51 and 60 years         %						GRI
Under 20 years						405-1
Setween 21 and 30 years   %   0.0   0.0   0.0   0.0						
Between 31 and 40 years	Under 20 years					
Between 51 and 60 years   %   41.8   40.6   37.7						
Between 51 and 60 years						
Over 60 years         %         10.1         10.1         12.3           Junior managers         no.         9,361         9,729         10,477           Under 20 years         %         0.0         0.0         0.0           Between 21 and 30 years         %         1.2         0.5         0.3           Between 31 and 40 years         %         13.0         10.8         8.8           Between 51 and 60 years         %         28.1         26.1         22.7           Between 51 and 60 years         %         39.6         42.9         44.5           Over 60 years         %         31.50         19.7         23.8           White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 31 and 40 years         %         22.1         20.2         19.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %						
Junior managers   no.   9,361   9,729   10,477     Under 20 years   %   0.0   0.0   0.0     Between 21 and 30 years   %   1.2   0.5   0.3     Between 31 and 40 years   %   13.0   10.8   8.8     Between 41 and 50 years   %   28.1   26.1   22.7     Between 51 and 60 years   %   39.6   42.9   44.5     Over 60 years   %   18.0   19.7   23.8     White collars   %   0.4   0.8   0.6     Between 21 and 30 years   %   0.4   0.8   0.6     Between 21 and 30 years   %   22.1   20.2   19.6     Between 21 and 30 years   %   22.1   20.2   19.6     Between 31 and 40 years   %   25.6   29.1   35.1     Between 51 and 60 years   %   8.8   9.3   11.9     Between 51 and 60 years   %   8.8   9.3   11.9     Between 51 and 60 years   %   0.8   1.4   1.1     Between 51 and 60 years   %   0.8   0.8   1.4   1.1     Between 51 and 60 years   %   0.8   0.8   1.4   1.1     Between 51 and 60 years   %   0.8   0.8   1.4   1.1     Between 31 and 40 years   %   0.8   0.8   1.4   1.1     Between 31 and 40 years   %   0.8   0.8   1.4   1.1     Between 31 and 40 years   %   20.7   21.1   21.9     Between 31 and 40 years   %   20.7   21.1   21.9     Between 31 and 40 years   %   20.7   21.1   21.9     Between 31 and 40 years   %   20.5   20.6   20.4     Between 31 and 40 years   %   20.5   20.6   20.4     Between 31 and 40 years   %   20.5   20.6   20.4     Between 31 and 40 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6   20.4     Between 41 and 50 years   %   20.5   20.6     Between 41 and 50 years   %   20.5   20.6     Between 41 and 50 years   %   20.5   20.6     Between 41 and 50 years   %   20.5						
Under 20 years         %         0.0         0.0         0.0           Between 21 and 30 years         %         1.2         0.5         0.3           Between 41 and 50 years         %         13.0         10.8         8.8           Between 51 and 60 years         %         28.1         26.1         22.7           Between 51 and 60 years         %         39.6         42.9         44.5           Over 60 years         %         18.0         19.7         23.8           White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         0.4         0.8         0.6           Between 31 and 40 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         <		0/0				
Between 21 and 30 years         %         1.2         0.5         0.3           Between 31 and 40 years         %         13.0         10.8         8.8           Between 41 and 50 years         %         28.1         26.1         22.7           Between 51 and 60 years         %         39.6         42.9         44.5           Over 60 years         %         18.0         19.7         23.8           White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         22.1         20.2         19.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         25.6         29.1         35.1           Getween 51 and 60 years         %         26.3         21.5         16.0           Between 21 and 30 years         %         0.8         1.4         1.1           Between 21 and 30 years			· · · · · · · · · · · · · · · · · · ·			
Between 31 and 40 years         %         13.0         10.8         8.8           Between 41 and 50 years         %         28.1         26.1         22.7           Between 51 and 60 years         %         39.6         42.9         44.5           Over 60 years         %         18.0         19.7         23.8           White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         25.6         29.1         35.1           Over 60 years         %         25.6         29.1         35.1           Over 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3<					0.0	
Between 41 and 50 years         %         28.1         26.1         22.7           Between 51 and 60 years         %         39.6         42.9         44.5           Over 60 years         %         18.0         19.7         23.8           White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         22.1         20.2         19.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,72           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 21 and 40 years         %						
Between 51 and 60 years         %         39.6         42.9         44.5           Over 60 years         %         18.0         19.7         23.8           White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         18.9         17.8         17.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.7         21.1         21.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         % </td <td>,</td> <td></td> <td></td> <td>10.8</td> <td></td> <td></td>	,			10.8		
Over 60 years         %         18.0         19.7         23.8           White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         18.9         17.8         17.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.3         21.5         16.0           Between 41 and 50 years         %         20.7         21.1         21.9           Between 51 and 60 years         %         20.5         20.6         20.4           Between 51 and 60 years         % </td <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	,					
White collars         no.         31,571         32,840         32,567           Under 20 years         %         0.4         0.8         0.6           Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         18.9         17.8         17.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.3         21.5         16.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5						
Under 20 years       %       0.4       0.8       0.6         Between 21 and 30 years       %       24.3       22.8       15.3         Between 31 and 40 years       %       22.1       20.2       19.6         Between 41 and 50 years       %       18.9       17.8       17.6         Between 51 and 60 years       %       25.6       29.1       35.1         Over 60 years       %       8.8       9.3       11.9         Blue collars       no.       17,677       18,450       18,772         Under 20 years       %       0.8       1.4       1.1         Between 21 and 30 years       %       0.8       1.4       1.1         Between 31 and 40 years       %       26.3       21.5       16.0         Between 41 and 50 years       %       20.7       21.1       21.9         Between 41 and 50 years       %       20.5       20.6       20.4         Between 51 and 60 years       %       25.5       28.8       32.5		%				
Between 21 and 30 years         %         24.3         22.8         15.3           Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         18.9         17.8         17.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         0.8         1.4         1.1           Between 21 and 30 years         0.8         1.4         1.1           Between 31 and 40 years         %         26.3         21.5         16.0           Between 41 and 50 years         %         20.7         21.1         21.9           Between 51 and 60 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5						
Between 31 and 40 years         %         22.1         20.2         19.6           Between 41 and 50 years         %         18.9         17.8         17.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Bue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.7         21.1         21.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5						
Between 41 and 50 years         %         18.9         17.8         17.6           Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.7         21.1         21.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5						
Between 51 and 60 years         %         25.6         29.1         35.1           Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.7         21.1         21.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5		%				
Over 60 years         %         8.8         9.3         11.9           Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.7         21.1         21.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5		%				
Blue collars         no.         17,677         18,450         18,772           Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.7         21.1         21.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5		%	25.6	29.1	35.1	
Under 20 years         %         0.8         1.4         1.1           Between 21 and 30 years         %         26.3         21.5         16.0           Between 31 and 40 years         %         20.7         21.1         21.9           Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5		%			11.9	
Between 21 and 30 years     %     26.3     21.5     16.0       Between 31 and 40 years     %     20.7     21.1     21.9       Between 41 and 50 years     %     20.5     20.6     20.4       Between 51 and 60 years     %     25.5     28.8     32.5		no.	17,677	18,450	18,772	
Between 31 and 40 years     %     20.7     21.1     21.9       Between 41 and 50 years     %     20.5     20.6     20.4       Between 51 and 60 years     %     25.5     28.8     32.5					1.1	
Between 41 and 50 years         %         20.5         20.6         20.4           Between 51 and 60 years         %         25.5         28.8         32.5		0/0	26.3	21.5	16.0	
Between 51 and 60 years % 25.5 28.8 32.5	Between 31 and 40 years	0/0	20.7	21.1	21.9	
	Between 41 and 50 years	%	20.5		20.4	
	Between 51 and 60 years	%	25.5	28.8	32.5	
Over 00 years % 6.1 6.6 8.1	Over 60 years	0/0	6.1	6.6	8.1	

					GRI
Ratio (2) of gross annual remuneration and total annual remuneration (reduced scope)	Unit of measure	2020	2019	2018	405-2
Managers					
Gross annual remuneration	%	89.9	92.0	95.7	
Total annual remuneration	%	88.7	88.4	97.3	
Junior managers					
Gross annual remuneration	%	101.5	102.0	101.9	
Total annual remuneration	%	97.2	97.5	97.0	
White collars					
Gross annual remuneration	%	96.8	96.4	97.1	
Total annual remuneration	%	85.5	84.3	84.2	
Blue collars					
Gross annual remuneration	0/0	101.6	101.5	101.7	
Total annual remuneration	0/0	96.8	95.8	95.6	

1 The reduced scope for 2020 includes: FS S.p.A., RFI, Trenitalia, Ferservizi, Italferr, FS Sistemi Urbani, Mercitalia Logistics, Mercitalia Intermodal, Busitalia Veneto, Busitalia Rail Service, Busitalia Campania, Grandi Stazioni Rail, Grandi Stazioni Immobiliare, Terminali Italia, Italcertifer, Nugo, FS Technology and Cremonesi Workshop. The total number of employees in the scope of analysis is 59,363, approximately 73% of the Group's total workforce. Reference should be made to the 2018 and 2019 Sustainability Reports for details on the scopes used for 2018 and 2019.

GRI 414 - Supplier environmental assessment					GRI
Suppliers screened using social criteria	Unit of measure	2020	2019	2018	414-1
New suppliers that were screened using social criteria	%	25	67	65	

<sup>&</sup>lt;sup>2</sup> Ratio of women's annual remuneration to men's annual remuneration.

GRI 416 -	Customer	health	and	safety

Infrastructure - Railway network - Italy (accident rate according to the ERA classification -	Unit of measure	2020	2019	2018	416-1
significant accidents (1))	Onit of measure	2020	2019	2018	416-2
Train collisions (total)	number	2	4	6	
- due to external events (2)	number	0	3	4	
- due to internal events (3)	number	2	1	2	_
Train collision with railway vehicle	number	1	1	2	
- due to external events (2)	number	0	0	0	_
- due to internal events (3)	number	1	1	2	<u> </u>
Train collision with an obstacle blocking the tracks	number	1	3	4	_
- due to external events (2)	number	0	3	4	_
- due to internal events (3)	number	1	0	0	_
Trail derailings	number	6	5	6	_
- due to external events (2)	number	0	1	1	_
- due to internal events (3)	number	6	4	5	
Accidents at level crossings	number	6	4	3	
- due to external events (2)	number	6	4	3	
- due to internal events (3)	number	0	0	0	
Fire on rolling stock	number	0	1	3	
- due to external events (2)	number	0	0	0	_
- due to internal events (3)	number	0	1	3	<u> </u>
Other	number	10	5	6	
- due to external events (2)	number	0	0	0	_
- due to internal events (3)	number	10	5	6	
Injuries to people involving rolling stock in motion, excluding suicides and attempted suicides	number	56	50	80	_
- due to external events (2)	number	52	48	76	
- due to internal events (3)	number	4	2	4	
Total significant accidents (4)	number	80	69	104	
- due to external events (2)	number	58	56	85	_
- due to internal events (3)	number	22	13	19	
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Any accident involving at least one rail vehicle in motion, resulting in at least one killed or seriously injured person, or in significant damage to stock, track, other installations or environment, or extensive disruptions to traffic. Accidents in workshops, warehouses and depots are excluded.

<sup>&</sup>lt;sup>2</sup> Accident due to events outside the railway system.
<sup>3</sup> Accident due to events within the railway system.
<sup>4</sup> The increase in significant accidents in 2020 (+11 on 2019) is mainly due to more accidents to people involving rolling stock in motion (+6), level crossing accidents (+2), train derailings (+1) and other accidents related to train collisions (-2) and fires on-board rolling stock (-1) decreased.

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					GRI
Infrastructure - Railway network - Greece (accident rate according to the ERA classification) (1)	Unit of measure	2020	2019	2018	416-1 416-2
Train collision with railway vehicle - absolute value	number	1	1	n.a.	
Train collision with an obstacle - absolute value	number	34	50	n.a.	
Train derailings - absolute value	number	12	20	n.a.	
Accidents at level crossings - absolute value	number	6	15	n.a.	
Injuries to people involving rolling stock in motion - absolute value	number	9	14	n.a.	
Fire on rolling stock - absolute value	number	1	5	n.a.	
Other - absolute value	number	1	4	n.a.	

<sup>1</sup> The company joined the Group at the end of 2017.

Death: any person who dies immediately following or within 30 days of an accident, excluding suicides, death from natural causes or homicide.

Employees or contractors: the people who work for the railway and are in service at the time of the incident. They include the train crew and personnel managing rolling stock and infrastructures (including contractors' and independent contractors' personnel).

Passengers: any person, other than the on-board crew, travelling on the train. Injury statistics include those involving passengers attempting to board/deboard moving trains.

Injuries (serious): any person injured in an accident and hospitalised for more than 24 hours, excluding suicide attempts.

					GRI
Infrastructure - Railway network - Greece (Consequences for people) (1)	Unit of measure	2020	2019	2018	416-1 416-2
Deaths - Employees or contract companies	number	0	0	n.a.	
Deaths - Passengers	number	0	0	n.a.	
Deaths - Level crossing users	number	0	5	n.a.	
Deaths - Other people on the pavement	number	0	3	n.a.	
Deaths - Other people not on the pavement	number	1	1	n.a.	
Deaths - People crossing the tracks inappropriately	number	4	6	n.a.	
Serious injuries - Employees or contract companies	number	1	2	n.a.	
Serious injuries - Passengers	number	0	0	n.a.	
Serious injuries - Level crossing users	number	3	6	n.a.	
Serious injuries - Other people on the pavement	number	0	3	n.a.	
Serious injuries - Other people not on the pavement	number	0	1	n.a.	
Serious injuries - People crossing the tracks inappropriately	number	6	1	n.a.	-

1 The company joined the Group at the end of 2017.

#### Infrastructure - roadway and motorway network

416-1 416-2

GRI

The information on mobility service (Infomobilità) provides real time information on traffic which is shared with the company units in charge of internal and external communication. Restrictions to traffic due to road closures are communicated by the national situation room to the MIT pursuant to article 9.2.g) of GPC 2016-2020. Data on accidents, communicated by the 21 compartmental operating rooms and handled by the national situation room, cover the incidents that affect the relevant road network every day and are sent by

compartmental operating room personnel via the "accident report form" (a dedicated app installed on their tablets). The overall information acquired is input to the road management tool and the relevant reports (monthly, quarterly, half-yearly and yearly), resulting from ongoing data analysis. The information is sent to the individual local sites and company management to enable prompt monitoring of the incidents, the type and location, the claims/joint causes of accidents and any recurrences along the entire Anas road network broken down by 2 km stretches. Statistics for 2020 show a 21.7% fall in accidents compared to 2019 and a 16.5% decrease in the number of "independent accidents". Furthermore, there was a 21% drop in fatal accidents in 2020 and a 25% decrease in accidents with injuries.

# 416-1

Road passenger transport (Umbria)	Unit of measure	2020	2019	2018	416-2 416-2
Injuries	number	49	60	42	
Days of incapacity	number of days	1,742	2,397	1,330	_
Slipping/Tripping - Depot/Off-site	number	8	14	5	_
Assault	number	3	6	5	_
Road accident	number	2	3	0	_
Boarding/Deboarding bus	number	10	14	13	_
In transit	number	7	4	12	_
Sundry	number	10	19	14	_

Road	passenge	r transi	ort -	urban	transr	ort (	Tuscany	- Florence	1

GRI 416-1 416-2

There was a huge decrease in the total number of injuries and days of incapacity (almost 50% less) in 2020. The performance of all work activities during the COVID-19 emergency clearly had a strong impact on the data. Internal analyses show a general "sense of responsibility" in performing work activities during the emergency which certainly had an impact on numbers. In addition, less private traffic was also a factor as there was less stress in managing time and driving (decrease in falls, slips and accidents in boarding/deboarding buses). There was also a decrease in injuries resulting from assault as a result of lower numbers of passengers on buses.

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Road passenger transport - suburban transport (Tuscany)	Unit of measure	2020	2019	2018	416-1 416-2
Injuries	number	11	14	17	
Days of incapacity	number of days	331	348	609	
Slipping/Tripping - Depot/Off-site	number	1	1	2	
Assault	number	0	1	1	
Road accident	number	1	3	2	
Boarding/Deboarding bus	number	4	4	2	
In transit	number	2	2	6	
Sundry	number	3	3	4	•

#### GRI 416-1

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Road passenger transport (Veneto) (1)	Unit of measure	2020	2019	2018	41 41
Total claims - Padua and Rovigo	number	672	1,071	n.a.	
Road claims with third parties: cars, motorcycles, bicycles, pedestrians - Padua	number	200	329	n.a.	
Claims not involving third parties - Padua	number	166	200	n.a.	
Claims due to injuries to passengers - Padua (2)	number	40	55	n.a.	
Claims due to acts of vandalism - Padua	number	2	70	n.a.	
Claims of material amounts - Padua	number	2	4	n.a.	
Total claims - urban transport Padua (tram)	number	22	38	n.a.	
Third party claims <sup>(3)</sup> - urban transport Padua (tram)	number	20	0	n.a.	
Claims due to injuries to passengers - urban transport Padua (tram)	number	1	10	n.a.	
Road claims with third parties: cars, motorcycles, bicycles, pedestrians - Rovigo	number	17	30	n.a.	
Claims not involving third parties - Rovigo	number	18	22	n.a.	
Claims due to injuries to passengers - Rovigo	number	0	4	n.a.	
Claims of material amounts - Rovigo	number	0	1	n.a.	

<sup>&</sup>lt;sup>1</sup> The data are aggregate for urban and suburban transport.

<sup>&</sup>lt;sup>2</sup> These injuries refer to passengers falling on the bus following abrupt braking or while deboarding or being caught in the doors.

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416-2

## Road passenger transport (Campania)

Busitalia Campania's injury trend is down on the previous two years both in terms of the number of events and days of incapacity. There were 19 events resulting in injuries in 2020, three of which were not recognised by INAIL. There were 491 days of incapacity in 2020

GRI 419 - Socioeconomic compliance

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Disputes with employees (reduced scope) (1)	Unit of measure	2020	2019	2018	419-1
Litigation notified during the year	no.	1,865	1,505	1,960	
Pending disputes	no.	2,926	3,023	3,322	
Economic value of the disputes	€	48,894,570	49,071,588	51,557,000	

The reduced scope in 2020 includes: FS S.p.A., RFI, Trenitalia, Ferservizi, Italferr, Busitalia - Sita Nord e Sita, Busitalia Veneto, Busitalia Campania, Ataf Gestioni, Bluferries, Mercitalia Rail, Metropark, Grandi Stazioni Rail, Mercitalia Shunting & Terminal and Ferrovie del Sud Est e Servizi Automobilistici S.r.l.. For details of the scope for 2019 and 2018, reference should be made to the 2019 and 2018 Sustainability Reports.